

Capital Improvement Plan (CIP)

Functional Area/ Budget Unit	Project Name	Priority #	Primary Funding Sources	Prior Year Funding	FY 2017 Budget	Impact on FY 2017 Operating Budget	FY 2018 Budget	Impact on FY 2018 Operating Budget	FY 2019 Budget	Impact on FY 2019 Operating Budget	FY 2020 Budget	Impact on FY 2020 Operating Budget	FY 2021 Budget	Impact on FY 2021 Operating Budget	Future (remainder of project)	Total Budget Impact	
GENERAL FUND - 100																	
General Government																	
Non-Departmental 4190	Operations Center Improvements - Upper Laydown Yard	1	Capital Reserve				490,000									490,000	
	Operations Center Improvements - Parking & Access Road	2	Capital Reserve						950,000	100,000						1,050,000	
	Operations Center Improvements - New Equipment Shelter	3	Capital Reserve								1,465,000	200,000				1,665,000	
General Government CIP Total					0	0	490,000	0	950,000	100,000	1,465,000	200,000	0	0	0	3,205,000	
Public Safety																	
Fire Operations 4340	Replacement of Aerial Ladder FD 203	1	Operating Revenue		1,400,000											1,400,000	
	Purchase of Replacement Pumper FD 111	3	Capital Reserve, Operating Revenue				680,000									680,000	
	Purchase of Replacement Pumpers FD 112 & FD 113	4	Capital Reserve, Operating Revenue						1,400,000							1,400,000	
	New Engine Company & Crew for Fire Station 11	5	Capital Reserve, Operating Revenue								734,250	943,087				1,677,337	
	Vehicle Exhaust System	6	Operating Revenue										140,000			140,000	
	Land Acquisition for Fire Station 17	7	Capital Reserve										350,000			350,000	
	Fire Apparatus Tanker	8	Capital Reserve										465,000			465,000	
	Training Facility	9	Capital Reserve										5,986,590			5,986,590	
Emergency Management 4343	Replacement Mobile Command Unit	1	Capital Reserve				500,000									500,000	
Public Safety CIP Total					1,400,000	0	1,180,000	0	1,400,000	0	734,250	943,087	6,941,590	0	0	12,598,927	
Public Works																	
Solid Waste & Recycling 4520	Replacement Knuckleboom Truck SWR 436	1	Operating Revenue		140,000											140,000	
	Replacement Rearloader Garbage Truck SWR 437	2	Operating Revenue		170,000											170,000	
	Replacement Rearloader Garbage Truck SWR 432	3	Operating Revenue				170,000									170,000	
	Replacement Knuckleboom Truck SWR 445	4	Operating Revenue				145,000									145,000	
	Replacement Rolloff Truck SWR 428	5	Operating Revenue						200,000							200,000	
	Replacement Dump Truck SWR443	6	Operating Revenue								105,000					105,000	
	Replacement Dump Truck SWR438	7	Operating Revenue										105,000			105,000	
	Replacement Rearloader SWR449	8	Operating Revenue												185,000	185,000	
	Replacement Rearloader SWR446	9	Operating Revenue										180,000			180,000	
Fleet Services 4550	Fleet Services Facility	1	Debt Financing						780,000		11,920,000					12,700,000	
Public Works CIP Total					310,000	0	315,000	0	980,000	0	12,025,000	0	285,000	0	185,000	14,100,000	
GENERAL FUND CIP TOTAL - EXPENSE					1,710,000	0	1,985,000	0	3,330,000	100,000	14,224,250	1,143,087	7,226,590	0	185,000	29,903,927	
GENERAL FUND-Revenue Sources & Totals																	
					Operating Revenue		1,710,000		390,000		350,000	100,000	105,000	1,143,087	425,000	185,000	4,408,087
					Debt Financing					780,000		11,920,000					12,700,000
					Capital Reserve			1,595,000		2,200,000		2,199,250		6,801,590			12,795,840
GENERAL FUND CIP TOTAL - REVENUE					1,710,000	0	1,985,000	0	3,330,000	100,000	14,224,250	1,143,087	7,226,590	0	185,000	29,903,927	
PARKS & RECREATION CAPITAL PROJECTS FUND - 420																	
Parks & Recreation Capital Projects																	
McEachern Greenway 8312	Cabarrus Avenue Development	1	Transfer from Gen Fund	1,096,330	100,000											100,000	
Hector H Henry II Greenway 8311	Airport Phase	2	Transfer from Gen Fund, Capital Reserve, Grants	28,000	52,500		1,365,000					103,110				1,520,610	
	Riverwalk Phase Development	3	Transfer from Gen Fund, Operating Revenue	395,585	50,000		1,575,000			5,000						1,630,000	
Parks & Rec Projects 8300	Burrage Road House Renovations	4	Transfer from General Capital Reserve, Operating Revenue		309,540	26,987										336,527	
	Hartsell Recreation Center Renovations	5	Transfer from General Capital Reserve	110,550	1,815,000			45,362								1,860,362	
Parks 8313	Northwest Park Development	6	Transfer from Gen Fund, Operating Revenue	5,031			800,000			37,000						837,000	
McEachern Greenway 8312	Hospital Phase Development	7	Grants, Transfer from General Fund				42,000		449,400							491,400	
	Fink Phase Development	8	Transfer from Gen Fund, General Capital Reserve		1,311,000			103,110								1,414,110	
Parks & Rec Projects 8300	Webb Field Renovations	9	Transfer from Gen Fund, Operating Revenue				500,000									500,000	
	Hartsell Ballfield Complex Renovations	10	Transfer from Gen Fund				345,000									345,000	
	Park Lighting Project	11	Transfer from Gen Fund	56,491			250,000		250,000		150,000					650,000	
	Coddle Creek Greenway	12	Transfer from Gen Fund										445,000	3,055,000		3,500,000	
	Irish Buffalo Creek Greenway	13	Transfer from Gen Fund, Grants										340,000	1,660,000		2,000,000	
PARKS & RECREATION CAPITAL PROJECTS FUND CIP TOTAL - EXPENSE				172,072	3,638,040	26,987	4,877,000	148,472	699,400	42,000	150,000	103,110	785,000	0	4,715,000	15,185,009	
PARKS & RECREATION CAPITAL PROJECTS FUND-Revenue Sources & Totals																	
					Operating Revenue		26,987		148,472		42,000		103,110				320,569
					State/Federal Funding			400,000		428,000			340,000				1,168,000
					Transfer from General Fund		1,202,500		3,512,000		271,400		150,000	445,000	4,715,000		10,295,900

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Capital Reserve					2,435,540		965,000									3,400,540
PARKS & RECREATION FUND CIP TOTAL - REVENUE					3,638,040	26,987	4,877,000	148,472	699,400	42,000	150,000	103,110	785,000	0	4,715,000	15,185,009
TRANSPORTATION CAPITAL PROJECTS FUND - 423																
Street Projects 8600	Traffic Management Center	6	Transfer from General Capital Reserve, Vehicle Fees	2,197,500	1,100,000											1,100,000
	Infrastructure Projects - Pedestrian Improvement Sidewalks	1	Vehicle Fees		150,000		150,000		150,000		150,000		150,000			750,000
	Concord Mills Blvd Flyover	2	Vehicle Fees		1,500,000											1,500,000
	Brookwood Ave NE Corridor Enhancement	3	Vehicle Fees	2,602,400			1,798,800		1,798,800							3,597,600
	Bruton Smith Blvd Pedestrian Improvements	4	Vehicle Fees				800,000									800,000
	Realignment of Union Cemetery Rd	5	Vehicle Fees				2,000,000		3,000,000							5,000,000
	Derita Road Construction	7	Developer Contributions	3,780,000	75,000											75,000
TRANSPORTATION CAPITAL PROJECTS FUND CIP TOTAL - EXPENSE					0	2,825,000	0	4,748,800	0	4,948,800	0	150,000	0	150,000	0	11,722,600
TRANSPORTATION CAPITAL PROJECTS FUND-Revenue Sources & Totals																
Transfer from General Capital Reserve						550,000										550,000
Transfer from Gen Fund Vehicle Fees						2,200,000		6,547,600		3,150,000		150,000		150,000		12,197,600
Developer Contributions						75,000										75,000
TRANSPORTATION CAPITAL PROJECTS FUND CIP TOTAL - REVENUE					2,825,000	0	6,547,600	0	3,150,000	0	150,000	0	150,000	0	0	12,822,600
FIRE & LIFE SAFETY PROJECTS FUND - 426																
Fire & Life Safety Projects	Fire Station #10 Permanent Station	2	Transfer from General Capital Reserve				319,921		3,862,267							4,182,188
FIRE & LIFE SAFETY PROJECTS FUND CIP TOTAL - EXPENSE					0	0	319,921	0	3,862,267	0	0	0	0	0	0	4,182,188
FIRE & LIFE SAFETY PROJECTS FUND-Revenue Sources & Totals																
Transfer from General Fund							319,921									319,921
Capital Reserve									3,862,267							3,862,267
FIRE & LIFE SAFETY PROJECTS FUND CIP TOTAL - REVENUE					0	0	319,921	0	3,862,267	0	0	0	0	0	0	4,182,188
GENERAL FUND CAPITAL PROJECTS FUND - 430																
General Projects 8804	Les Myers Park Environmental/Remedial Investigation	1	Grant	140,000	80,000											80,000
	Fiber Network Extension	2	Transfers from City Departments	600,000	330,000		150,000		150,000		150,000					780,000
GENERAL CAPITAL PROJECTS FUND CIP TOTAL - EXPENSE					740,000	410,000	0	150,000	0	150,000	0	150,000	0	0	0	860,000
GENERAL CAPITAL PROJECTS FUND-Revenue Sources & Totals																
Transfers from City Departments						330,000		150,000		150,000		150,000				780,000
Grant						80,000										80,000
GENERAL CAPITAL PROJECTS FUND CIP TOTAL - REVENUE					0	410,000	0	150,000	0	150,000	0	150,000	0	0	0	860,000
STORMWATER PROJECTS FUND - 474																
Stream Restoration 7102	Stream Restoration Project	6	Transfer from Stormwater	927,631	362,892		465,610									828,502
Stormwater Projects 7103	Chelwood Drive Culvert Replacement	3	Transfer from Stormwater	573,681	491,000											491,000
	Hanover Circle Culvert Replacement	4	Transfer from Stormwater		278,000		149,000									427,000
	Havencrest Court Culvert Replacement	5	Transfer from Stormwater				707,000									707,000
	Kerr Street Culvert Replacement	10	Transfer from Stormwater				413,000									413,000
	Duval Street Culvert Replacement	11	Transfer from Stormwater						685,000							685,000
	Dylan Place Culvert Replacement Upper & Lower	12	Transfer from Stormwater						957,000							957,000
	Farmwood Boulevard Culvert Replacement	13	Transfer from Stormwater						663,000							663,000
	Bridlewood Drive Culvert Replacement	15	Transfer from Stormwater								1,022,000					1,022,000
	Miramar Culvert Replacement	16	Transfer from Stormwater								552,000		572,000			1,124,000
	Glenwood Drive Culvert Replacement	18	Transfer from Stormwater										718,000			718,000
STORMWATER PROJECTS FUND CIP TOTAL - EXPENSE					1,131,892	0	1,734,610	0	2,305,000	0	1,574,000	0	1,290,000	0	0	8,035,502
STORMWATER PROJECTS FUND-Revenue Sources & Totals																
Transfer from Stormwater						1,131,892		1,734,610		2,305,000		1,574,000		1,290,000		8,035,502
STORMWATER PROJECTS FUND CIP TOTAL - REVENUE					1,131,892	0	1,734,610	0	2,305,000	0	1,574,000	0	1,290,000	0	0	8,035,502
STORMWATER FUND - 600																
Stormwater	Ford F550 Truck w/ Crane Replacement SW 434	7	Operating Revenue		100,000											100,000
	Jet-Vac Truck Replacement SW 318	8	Operating Revenue		110,000											110,000
	Jet-Vac Truck Replacement SW 318	9	Operating Revenue				325,000									325,000
	Dump Truck Replacement SW 401	14	Operating Revenue						100,000							100,000
	Camera Truck Replacement SW 321	17	Operating Revenue								222,650					222,650
STORMWATER FUND CIP TOTAL - EXPENSE					210,000	0	325,000	0	100,000	0	222,650	0	0	0	0	647,650
STORMWATER FUND-Revenue Sources & Totals																
Operating Revenue						210,000		325,000		100,000		222,650				857,650
STORMWATER FUND CIP TOTAL - REVENUE					210,000	0	325,000	0	100,000	0	222,650	0	0	0	0	857,650
ELECTRIC PROJECT FUND - 473																
Electric Projects 6949	Solid State Relay Conversion for Sub M	5	Transfer from Electric		495,000											495,000
	Solid State Relay Conversion for Sub C	6	Transfer from Electric		935,000											935,000
	Solid State Relay Conversion for Delivery 3	7	Transfer from Electric				275,000									275,000
	New Delivery #4 & 100 kV Interconnected - Phase 1	11	Revenue Bonds						7,701,912							7,701,912
	Construction of 100 kV Sub at Delivery #4 - Phase 2	12	Revenue Bonds										5,351,651			5,351,651
	Delivery #1 Replacement	13	Revenue Bonds								2,000,000					2,000,000

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	100 kV Transmission System - Close Western Loop	14	Revenue Bonds								5,670,297				5,670,297		
	Construction of New Substation P - NC49/US601	15	Transfer from Electric		2,500,000										2,500,000		
ELECTRIC PROJECT FUND CIP TOTAL - EXPENSE					3,930,000	0	275,000	0	7,701,912	0	7,670,297	0	5,351,651	0	0	24,928,860	
ELECTRIC FUND-Revenue Sources & Totals																	
Transfer from Electric Debt Financing					3,930,000		1,210,000		7,701,912		7,670,297		5,351,651			20,723,860	
ELECTRIC PROJECT FUND CIP TOTAL - REVENUE					3,930,000	0	1,210,000	0	7,701,912	0	7,670,297	0	5,351,651	0	0	20,723,860	
ELECTRIC FUND - 610																	
Electric Construction	Replace E326 Bucket Truck	1	Operating Revenue		250,000											250,000	
	Replace E325 Bucket Truck	2	Operating Revenue		215,000											215,000	
	Replace E227 Bucket Truck	3	Operating Revenue		180,000											180,000	
	Bucket/Digger Derrick Utility Vehicles	4	Operating Revenue		170,000											170,000	
Tree Trimming	Replace E320 Bucket Truck	8	Operating Revenue						275,000							275,000	
Electric Construction	Replace E302 Bucket Truck	9	Operating Revenue						240,000							240,000	
Tree Trimming	Replacement of E305	10	Operating Revenue						275,000							275,000	
ELECTRIC FUND CIP TOTAL - EXPENSE					815,000	0	0	0	790,000	0	0	0	0	0	0	1,605,000	
ELECTRIC FUND-Revenue Sources & Totals																	
Operating Revenue					815,000		0		790,000							1,605,000	
ELECTRIC FUND CIP TOTAL - REVENUE					815,000	0	0	0	790,000	0	0	0	0	0	0	0	1,605,000
WATER PROJECTS FUND - 429																	
Water Projects	George Liles Boulevard Waterline Phase 3	1	Transfer from Water	1,195,191	282,430		300,000									582,430	
	Derita Road Widening	2	Transfer from Water	500,000	125,000		625,000									750,000	
	Coddle Creek Settling Basin Upgrades	3	Transfer from Water		225,000		1,500,000		3,000,000							4,725,000	
	Security Improvements at Water Treatment Plants and Remote Sites	4	Transfer from Water		100,000											100,000	
	Sampling Stations for Distribution System	5	Transfer from Water		100,000											100,000	
	Raw Water Line & Flow Meter for Coddle Creek WTP	6	Retained Earnings Transfer from Water		1,190,000											1,190,000	
	Poplar Tent Road Water Main Extension	7	Transfer from Water										685,303			685,303	
	Highway 73 Water Main Connection to CMU	8	Transfer from Water										544,000			544,000	
	Highway 73 Water Line Kannapolis Parkway & Trinity Church Rd	11	Transfer from Water				195,470		1,107,655							1,303,125	
	Concord Mills Blvd Left Turn Flyover	14	Transfer from Water						200,000							200,000	
	Proposed NC49 Water Tank	17	Transfer from Water								500,000		4,000,000			4,500,000	
WATER PROJECTS FUND CIP TOTAL - EXPENSE				1,695,191	2,022,430	0	2,620,470	0	4,307,655	0	500,000	0	5,229,303	0	0	14,679,858	
WATER PROJECTS FUND-Revenue Sources & Totals																	
Transfer from Future Projects					400,000												
Transfer from Water					1,622,430		1,120,470		1,307,655		500,000		5,229,303			9,779,858	
WATER PROJECTS FUND CIP TOTAL - REVENUE					1,622,430	0	1,120,470	0	1,307,655	0	500,000	0	5,229,303	0	0	9,779,858	
WATER FUND - 620																	
	PLC Cabinet Replacement at Coddle Creek WTP	9	Operating Revenue		150,000											150,000	
	MCC Lineup at Hillgrove WTP	10	Operating Revenue		190,000											190,000	
	Coddle Creek WTP Switchgear Replacement	12	Operating Revenue				2,970,000									2,970,000	
	Hillgrove Settling Basin Improvements	13	Operating Revenue				100,000				2,200,000					2,300,000	
	Hillgrove WTP Rapid Mix Basin Rehabilitation	15	Operating Revenue						100,000							100,000	
	Upgrade Basin Valve Actuators at Hillgrove WTP	16	Operating Revenue								200,000					200,000	
	Coddle Creek WTP Biofilter Installation	18	Operating Revenue								228,000					228,000	
	Resurface Cleanwell #2 at Hillgrove WTP	19	Operating Revenue										130,000			130,000	
WATER FUND CIP TOTAL - EXPENSE					340,000	0	3,070,000	0	100,000	0	2,628,000	0	130,000	0	0	6,268,000	
WATER FUND-Revenue Sources & Totals																	
Operating Revenue					340,000		3,070,000		100,000		2,628,000		130,000			6,268,000	
WATER FUND CIP TOTAL - REVENUE					340,000	0	3,070,000	0	100,000	0	2,628,000	0	130,000	0	0	6,268,000	
PUBLIC TRANSIT - 630																	
Rider Transit System	Transit Operations & Maintenance Facility	1	Grant Revenue, Other Funding						6,000,000			50,000		50,000		6,100,000	
PUBLIC TRANSIT FUND CIP TOTAL - EXPENSE					0	0	0	0	6,000,000	0	0	50,000	0	50,000	0	6,100,000	
PUBLIC TRANSIT FUND-Revenue Sources & Totals																	
Other											50,000		50,000			100,000	
State/Federal Funding									6,000,000							6,000,000	
PUBLIC TRANSIT FUND CIP TOTAL - REVENUE					0	0	0	0	6,000,000	0	0	50,000	0	50,000	0	6,100,000	
WASTEWATER PROJECTS FUND - 421																	
Wastewater Projects 8402	Accent Ave Outfall	1	Operating Revenue		590,000											590,000	
	Concord Mills Boulevard Left Turn Flyover	6	Transfer from Wastewater						100,000								
WASTEWATER FUND CIP TOTAL - EXPENSE					590,000	0	0	590,000									
WASTEWATER FUND-Revenue Sources & Totals																	
Transfer from Wastewater					590,000				100,000							690,000	
WASTEWATER FUND CIP TOTAL - REVENUE					590,000	0	0	0	100,000	0	0	0	0	0	0	690,000	
WASTEWATER FUND - 640																	
Wastewater Operations 7420	Excavator Replacement S 659	2	Operating Revenue		120,000											120,000	

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	Sewer Master Plan	3	Operating Revenue		150,000											150,000
	Jet-Vac Truck Replacement S657	4	Operating Revenue				325,000									325,000
	Rapid Response Truck S661	5	Operating Revenue						148,550							148,550
WASTEWATER FUND CIP TOTAL - EXPENSE					270,000	0	325,000	0	148,550	0	0	0	0	0	0	743,550
WASTEWATER FUND-Revenue Sources & Totals																
Operating Revenue					270,000		325,000		148,550							743,550
WASTEWATER FUND CIP TOTAL - REVENUE					270,000	0	325,000	0	148,550	0	0	0	0	0	0	743,550
ROCKY RIVER GOLF COURSE PROJECT FUND - 475																
Golf Course Projects	Irrigation Repairs & Bunker Restoration	1	Operating Revenue		199,650		150,000									349,650
ROCKY RIVER GOLF PROJECTS FUND CIP TOTAL - EXPENSE					0	199,650	0	150,000	0	0	0	0	0	0	0	349,650
ROCKY RIVER GOLF PROJECTS FUND-Revenue Sources & Totals																
Operating Revenue					199,650		150,000									349,650
ROCKY RIVER GOLF PROJECTS FUND CIP TOTAL - REVENUE					199,650	0	150,000	0	0	0	0	0	0	0	0	349,650
AIRPORT PROJECTS FUND - 451																
Airport Projects 6300	SDA Commercial Passenger Terminal Building Phase 2	1	Grant, Operating Revenue				7,382,000				8,000,000					15,382,000
	Airport Perimeter Security Fencing	2	Grants, Operating Revenue		1,749,625											1,749,625
	Airport Fuel Farm Addition	3	Operating Revenue				443,000									443,000
	Runway 20 EMAS	4	Grant, Operating Revenue				938,675		3,754,700							4,693,375
	South Development Apron Expansion Phase 2	6	Grant, Operating Revenue				250,000		5,914,000							6,164,000
	Ivy Cline Land Acquisition	7	Grant, Operating Revenue								3,400,000					3,400,000
	Airport Fire Station and Security Center	8	Grant, Operating Revenue				100,000		1,643,000							1,743,000
	Airport Hangar Taxilane Rehabilitation	9	Grant, Operating Revenue				100,000		2,060,000							2,160,000
	East Side Airport Land Acquisition Area	10	Grant, Operating Revenue				5,090,000									5,090,000
	East Side Commercial Airline Terminal Area	11	Revenue Bonds, Grants, Transportation Funds, Operating Revenue						600,000		40,000,000					40,600,000
	North Apron Expansion Phase 3	12	Grant, Operating Revenue						250,000		1,750,000					2,000,000
	New Relocated Airport Control Tower	13	Grant, Operating Revenue						200,000		3,500,000					3,700,000
	FBO Terminal Building Rehabilitation	14	Public-Private Partnership, Capital Reserve						580,000		12,800,000					13,380,000
	Corporate Hangar Development	15	Debt Financing												3,500,000	3,500,000
	Myint Lane Airport Access Road	16	Operating Revenue								700,000					700,000
	Myint Lane Airport Apron Development	17	Grant, Operating Revenue								150,000		1,200,000			1,350,000
	Airport Helipads	18	Grant, Operating Revenue								410,000					410,000
	North Internal Service Road	19	Grant, Operating Revenue				325,000		1,824,300							2,149,300
	Airport Land Acquisition - West Side	20	Grants, Operating Revenue												3,000,000	3,000,000
AIRPORT PROJECTS FUND CIP TOTAL - EXPENSE					1,749,625	0	14,628,675	0	16,826,000	0	70,710,000	0	1,200,000	0	6,500,000	111,614,300
AIRPORT PROJECTS FUND-Revenue Sources & Totals																
Federal Grant					1,574,663		13,060,358		15,245,965		22,979,500		1,080,000		2,850,000	56,790,486
State Grant					87,481		562,659		500,018		2,615,250		60,000		75,000	3,900,408
Local Match					87,481		1,005,658		500,017		3,315,250		60,000		75,000	5,043,406
Dedicated Transportation Funds											2,000,000					2,000,000
Revenue Bonds											23,000,000				3,500,000	26,500,000
Other											10,400,000					10,400,000
Capital Reserve									580,000		6,400,000					6,980,000
AIRPORT PROJECTS FUND CIP TOTAL - REVENUE					1,749,625	0	14,628,675	0	16,826,000	0	70,710,000	0	1,200,000	0	6,500,000	111,614,300
AIPORT FUND - 680																
Aviation	Airport Master Plan Update	5	Grant, Operating Revenue		300,000											300,000
AIRPORT FUND CIP TOTAL - EXPENSE					300,000	0	0	300,000								
AIPORT FUND-Revenue Sources & Totals																
Federal Grant					280,000											280,000
State Grant					10,000											10,000
Local Match					10,000											10,000
AIPORT FUND CIP TOTAL - REVENUE					300,000	0	0	300,000								
CITY OF CONCORD CIP PROJECT TOTAL				2,607,263	19,551,637	26,987	35,209,476	148,472	51,269,584	142,000	97,979,197	1,296,197	21,362,544	50,000	11,400,000	236,826,094