

Capital Improvement Plan (CIP)

Functional Area/ Budget Unit	Project Name	Primary Funding Sources	Prior Year Funding	FY 2017 Budget	Impact on FY 2017 Operating Budget	FY 2018 Budget	Impact on FY 2018 Operating Budget	FY 2019 Budget	Impact on FY 2019 Operating Budget	FY 2020 Budget	Impact on FY 2020 Operating Budget	FY 2021 Budget	Impact on FY 2021 Operating Budget	Future (remainder of project)	Total Budget Impact
GENERAL FUND - 100															
General Government															
Non-Departmental 4190	Operations Center Improvements - Upper Laydown Yard	Capital Reserve				490,000									490,000
	Operations Center Improvements - Parking & Access Road	Capital Reserve						950,000	100,000						1,050,000
	Operations Center Improvements - New Equipment Shelter	Capital Reserve								1,465,000	200,000				1,665,000
General Government CIP Total				0	0	490,000	0	950,000	100,000	1,465,000	200,000	0	0	0	3,205,000
Public Safety															
Fire Operations 4340	Replacement of Aerial Ladder FD 203	Operating Revenue		1,400,000											1,400,000
	Purchase of Replacement Pumper FD 111	Capital Reserve, Operating Revenue				680,000									680,000
	Purchase of Replacement Pumpers FD 112 & FD 113	Capital Reserve, Operating Revenue						1,400,000							1,400,000
	New Engine Company & Crew for Fire Station 11	Capital Reserve, Operating Revenue								734,250	943,087				1,677,337
	Vehicle Exhaust System	Operating Revenue										140,000			140,000
	Land Acquisition for Fire Station 17	Capital Reserve											350,000		350,000
	Fire Apparatus Tanker	Capital Reserve											465,000		465,000
	Training Facility	Capital Reserve											5,986,590		5,986,590
Emergency Management 4343	Replacement Mobile Command Unit	Capital Reserve				500,000									500,000
Public Safety CIP Total				1,400,000	0	1,180,000	0	1,400,000	0	734,250	943,087	6,941,590	0	0	12,598,927
Public Works															
Solid Waste & Recycling 4520	Replacement Knuckleboom Truck SWR 436	Operating Revenue		140,000											140,000
	Replacement Rearloader Garbage Truck SWR 437	Operating Revenue		170,000											170,000
	Replacement Rearloader Garbage Truck SWR 432	Operating Revenue				170,000									170,000
	Replacement Knuckleboom Truck SWR 445	Operating Revenue				145,000									145,000
	Replacement Rolloff Truck SWR 428	Operating Revenue						200,000							200,000
	Replacement Dump Truck SWR443	Operating Revenue								105,000					105,000
	Replacement Dump Truck SWR438	Operating Revenue										105,000			105,000
	Replacement Rearloader SWR449	Operating Revenue												185,000	185,000
	Replacement Rearloader SWR446	Operating Revenue										180,000			180,000
Fleet Services 4550	Fleet Services Facility	Debt Financing						780,000		11,920,000					12,700,000
Public Works CIP Total				310,000	0	315,000	0	980,000	0	12,025,000	0	285,000	0	185,000	14,100,000
GENERAL FUND CIP TOTAL - EXPENSE				1,710,000	0	1,985,000	0	3,330,000	100,000	14,224,250	1,143,087	7,226,590	0	185,000	29,903,927
GENERAL FUND- Revenue Sources & Totals															
		Operating Revenue		1,710,000		390,000		350,000	100,000	105,000	1,143,087	425,000		185,000	4,408,087
		Debt Financing						780,000		11,920,000					12,700,000
		Capital Reserve				1,595,000		2,200,000		2,199,250		6,801,590			12,795,840
GENERAL FUND CIP TOTAL - REVENUE				1,710,000	0	1,985,000	0	3,330,000	100,000	14,224,250	1,143,087	7,226,590	0	185,000	29,903,927
PARKS & RECREATION CAPITAL PROJECTS FUND - 420															
Parks & Recreation Capital Projects															
McEachern Greenway 8312	Cabarrus Avenue Development	Transfer from Gen Fund	1,096,330	100,000											100,000
Hector H Henry II Greenway 8311	Airport Phase	Transfer from Gen Fund, Capital Reserve, Grants	28,000	52,500		1,365,000					103,110				1,520,610
	Riverwalk Phase Development	Transfer from Gen Fund, Operating Revenue	395,585	50,000		1,575,000			5,000						1,630,000
Parks & Rec Projects 8300	Burrage Road House Renovations	Transfer from General Capital Reserve, Operating Revenue		309,540	26,987										336,527
	Hartsell Recreation Center Renovations	Transfer from General Capital Reserve	110,550	1,815,000			45,362								1,860,362
Parks 8313	Northwest Park Development	Transfer from Gen Fund, Operating Revenue	5,031			800,000			37,000						837,000
McEachern Greenway 8312	Hospital Phase Development	Grants, Transfer from General Fund				42,000		449,400							491,400
	Fink Phase Development	Transfer from Gen Fund, General Capital Reserve		1,311,000			103,110								1,414,110
Parks & Rec Projects 8300	Webb Field Renovations	Transfer from Gen Fund, Operating Revenue				500,000									500,000
	Hartsell Ballfield Complex Renovations	Transfer from Gen Fund				345,000									345,000
	Park Lighting Project	Transfer from Gen Fund	56,491			250,000		250,000		150,000					650,000
	Coddle Creek Greenway	Transfer from Gen Fund										445,000		3,055,000	3,500,000
	Irish Buffalo Creek Greenway	Transfer from Gen Fund, Grants										340,000		1,660,000	2,000,000
PARKS & RECREATION CAPITAL PROJECTS FUND CIP TOTAL - EXPENSE			172,072	3,638,040	26,987	4,877,000	148,472	699,400	42,000	150,000	103,110	785,000	0	4,715,000	15,185,009
PARKS & RECREATION CAPITAL PROJECTS FUND- Revenue Sources & Totals															
		Operating Revenue			26,987		148,472		42,000		103,110				320,569
		State/Federal Funding				400,000		428,000				340,000			1,168,000
		Transfer from General Fund		1,202,500		3,512,000		271,400		150,000		445,000		4,715,000	10,295,900
		Capital Reserve		2,435,540		965,000									3,400,540
PARKS & RECREATION FUND CIP TOTAL - REVENUE				3,638,040	26,987	4,877,000	148,472	699,400	42,000	150,000	103,110	785,000	0	4,715,000	15,185,009

Functional Area/ Budget Unit	Project Name	Primary Funding Sources	Prior Year Funding	FY 2017 Budget	Impact on FY 2017 Operating Budget	FY 2018 Budget	Impact on FY 2018 Operating Budget	FY 2019 Budget	Impact on FY 2019 Operating Budget	FY 2020 Budget	Impact on FY 2020 Operating Budget	FY 2021 Budget	Impact on FY 2021 Operating Budget	Future (remainder of project)	Total Budget Impact
TRANSPORTATION CAPITAL PROJECTS FUND - 423															
Street Projects 8600	Traffic Management Center	Transfer from General Capital Reserve, Vehicle Fees	2,197,500	1,100,000											1,100,000
	Infrastructure Projects - Pedestrian Improvement Sidewalks	Vehicle Fees		150,000		150,000		150,000		150,000		150,000			750,000
	Concord Mills Blvd Flyover	Vehicle Fees		1,500,000											1,500,000
	Brookwood Ave NE Corridor Enhancement	Vehicle Fees	2,602,400			1,798,800		1,798,800							3,597,600
	Bruton Smith Blvd Pedestrian Improvements	Vehicle Fees				800,000									800,000
	Realignment of Union Cemetery Rd	Vehicle Fees				2,000,000		3,000,000							5,000,000
	Derita Road Construction	Developer Contributions	3,780,000	75,000											75,000
TRANSPORTATION CAPITAL PROJECTS FUND CIP TOTAL - EXPENSE			0	2,825,000	0	4,748,800	0	4,948,800	0	150,000	0	150,000	0	0	11,722,600
TRANSPORTATION CAPITAL PROJECTS FUND-Revenue Sources & Totals															
Transfer from General Capital Reserve				550,000											550,000
Transfer from Gen Fund Vehicle Fees				2,200,000		6,547,600		3,150,000		150,000		150,000			12,197,600
Developer Contributions				75,000											75,000
TRANSPORTATION CAPITAL PROJECTS FUND CIP TOTAL - REVENUE			2,825,000	0	6,547,600	0	3,150,000	0	150,000	0	150,000	0	0	0	12,822,600
FIRE & LIFE SAFETY PROJECTS FUND - 426															
Fire & Life Safety Projects	Fire Station #10 Permanent Station	Transfer from General Capital Reserve				319,921		3,862,267							4,182,188
FIRE & LIFE SAFETY PROJECTS FUND CIP TOTAL - EXPENSE			0	0	319,921	0	3,862,267	0	0	0	0	0	0	0	4,182,188
FIRE & LIFE SAFETY PROJECTS FUND-Revenue Sources & Totals															
Transfer from General Fund Capital Reserve						319,921									319,921
Transfer from City Departments								3,862,267							3,862,267
FIRE & LIFE SAFETY PROJECTS FUND CIP TOTAL - REVENUE			0	0	319,921	0	3,862,267	0	0	0	0	0	0	0	4,182,188
GENERAL FUND CAPITAL PROJECTS FUND - 430															
General Projects 8804	Les Myers Park Environmental/Remedial Investigation	Grant	140,000	80,000											80,000
	Fiber Network Extension	Transfers from City Departments	600,000	216,000		150,000		150,000		150,000					666,000
GENERAL CAPITAL PROJECTS FUND CIP TOTAL - EXPENSE			740,000	296,000	0	150,000	0	150,000	0	150,000	0	0	0	0	746,000
GENERAL CAPITAL PROJECTS FUND-Revenue Sources & Totals															
Transfers from City Departments				216,000		150,000		150,000		150,000					666,000
Grant				80,000											80,000
GENERAL CAPITAL PROJECTS FUND CIP TOTAL - REVENUE			0	296,000	0	150,000	0	150,000	0	150,000	0	0	0	0	746,000
STORMWATER PROJECTS FUND - 474															
Stream Restoration 7102	Stream Restoration Project	Transfer from Stormwater	927,631	362,892		465,610									828,502
Stormwater Projects 7103	Chelwood Drive Culvert Replacement	Transfer from Stormwater	573,681	491,000											491,000
	Hanover Circle Culvert Replacement	Transfer from Stormwater		278,000		149,000									427,000
	Havencrest Court Culvert Replacement	Transfer from Stormwater				707,000									707,000
	Kerr Street Culvert Replacement	Transfer from Stormwater				413,000									413,000
	Duval Street Culvert Replacement	Transfer from Stormwater						685,000							685,000
	Dylan Place Culvert Replacement Upper & Lower	Transfer from Stormwater						957,000							957,000
	Farmwood Boulevard Culvert Replacement	Transfer from Stormwater						663,000							663,000
	Bridlewood Drive Culvert Replacement	Transfer from Stormwater							1,022,000						1,022,000
	Miramar Culvert Replacement	Transfer from Stormwater							552,000		572,000				1,124,000
	Glenwood Drive Culvert Replacement	Transfer from Stormwater									718,000				718,000
STORMWATER PROJECTS FUND CIP TOTAL - EXPENSE			1,131,892	0	1,734,610	0	2,305,000	0	1,574,000	0	1,290,000	0	0	0	8,035,502
STORMWATER PROJECTS FUND-Revenue Sources & Totals															
Transfer from Stormwater				1,131,892		1,734,610		2,305,000		1,574,000		1,290,000			8,035,502
STORMWATER PROJECTS FUND CIP TOTAL - REVENUE			1,131,892	0	1,734,610	0	2,305,000	0	1,574,000	0	1,290,000	0	0	0	8,035,502
STORMWATER FUND - 600															
Stormwater	Ford F550 Truck w/Crane Replacement SW 434	Operating Revenue		100,000											100,000
	Jet-Vac Truck Replacement SW 318	Operating Revenue		110,000											110,000
	Jet-Vac Truck Replacement SW 318	Operating Revenue				325,000									325,000
	Dump Truck Replacement SW 401	Operating Revenue						100,000							100,000
	Camera Truck Replacement SW 321	Operating Revenue							222,650						222,650
STORMWATER FUND CIP TOTAL - EXPENSE			210,000	0	325,000	0	100,000	0	222,650	0	0	0	0	0	647,650
STORMWATER FUND-Revenue Sources & Totals															
Operating Revenue				210,000		325,000		100,000		222,650					857,650
STORMWATER FUND CIP TOTAL - REVENUE			210,000	0	325,000	0	100,000	0	222,650	0	0	0	0	0	857,650
ELECTRIC PROJECT FUND - 473															
Electric Projects 6949	Solid State Relay Conversion for Sub M	Transfer from Electric		495,000											495,000
	Solid State Relay Conversion for Sub C	Transfer from Electric		935,000											935,000
	Solid State Relay Conversion for Delivery 3	Transfer from Electric				275,000									275,000
	New Delivery #4 & 100 kV Interconnected - Phase 1	Revenue Bonds						7,701,912							7,701,912
	Construction of 100 kV Sub at Delivery #4 - Phase 2	Revenue Bonds									5,351,651				5,351,651
	Delivery #1 Replacement	Revenue Bonds							2,000,000						2,000,000
	100 kV Transmission System - Close Western Loop	Revenue Bonds							5,670,297						5,670,297
	Construction of New Substation P - NC49/US601	Transfer from Electric		2,500,000											2,500,000
ELECTRIC PROJECT FUND CIP TOTAL - EXPENSE			3,930,000	0	275,000	0	7,701,912	0	7,670,297	0	5,351,651	0	0	0	24,928,860

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ELECTRIC FUND-Revenue Sources & Totals															
Transfer from Electric Debt Financing				3,930,000		1,210,000		7,701,912		7,670,297		5,351,651			20,723,860
ELECTRIC PROJECT FUND CIP TOTAL - REVENUE				3,930,000	0	1,210,000	0	7,701,912	0	7,670,297	0	5,351,651	0	0	20,723,860
ELECTRIC FUND - 610															
Electric Construction	Replace E326 Bucket Truck	Operating Revenue		250,000											250,000
	Replace E325 Bucket Truck	Operating Revenue		215,000											215,000
	Replace E227 Bucket Truck	Operating Revenue		180,000											180,000
	Bucket/Digger Derrick Utility Vehicles	Operating Revenue		170,000											170,000
Tree Trimming	Replace E320 Bucket Truck	Operating Revenue						275,000							275,000
Electric Construction	Replace E302 Bucket Truck	Operating Revenue						240,000							240,000
Tree Trimming	Replacement of E305	Operating Revenue						275,000							275,000
ELECTRIC FUND CIP TOTAL - EXPENSE				815,000	0	0	0	790,000	0	0	0	0	0	0	1,605,000
ELECTRIC FUND-Revenue Sources & Totals															
Operating Revenue				815,000		0		790,000							1,605,000
ELECTRIC FUND CIP TOTAL - REVENUE				815,000	0	0	0	790,000	0	0	0	0	0	0	1,605,000
WATER PROJECTS FUND - 429															
Water Projects	George Liles Boulevard Waterline Phase 3	Transfer from Water	1,195,191	282,430		300,000									582,430
	Derita Road Widening	Transfer from Water	500,000	125,000		625,000									750,000
	Coddle Creek Settling Basin Upgrades	Transfer from Water		225,000		1,500,000		3,000,000							4,725,000
	Security Improvements at Water Treatment Plants and Remote Sites	Transfer from Water		100,000											100,000
	Sampling Stations for Distribution System	Transfer from Water		100,000											100,000
	Raw Water Line & Flow Meter for Coddle Creek WTP	Retained Earnings Transfer from Water		1,190,000											1,190,000
	Poplar Tent Road Water Main Extension	Transfer from Water									685,303				685,303
	Highway 73 Water Main Connection to CMU	Transfer from Water									544,000				544,000
	Highway 73 Water Line Kannapolis Parkway & Trinity Church Rd	Transfer from Water				195,470		1,107,655							1,303,125
	Concord Mills Blvd Left Turn Flyover	Transfer from Water						200,000							200,000
	Proposed NC49 Water Tank	Transfer from Water							500,000		4,000,000				4,500,000
WATER PROJECTS FUND CIP TOTAL - EXPENSE			1,695,191	2,022,430	0	2,620,470	0	4,307,655	0	500,000	0	5,229,303	0	0	14,679,858
WATER PROJECTS FUND-Revenue Sources & Totals															
Transfer from Future Projects				400,000											
Transfer from Water				1,622,430		1,120,470		1,307,655		500,000		5,229,303			9,779,858
WATER PROJECTS FUND CIP TOTAL - REVENUE				1,622,430	0	1,120,470	0	1,307,655	0	500,000	0	5,229,303	0	0	9,779,858
WATER FUND - 620															
	PLC Cabinet Replacement at Coddle Creek WTP	Operating Revenue		150,000											150,000
	MCC Lineup at Hillgrove WTP	Operating Revenue		190,000											190,000
	Coddle Creek WTP Switchgear Replacement	Operating Revenue				2,970,000									2,970,000
	Hillgrove Settling Basin Improvements	Operating Revenue				100,000			2,200,000						2,300,000
	Hillgrove WTP Rapid Mix Basin Rehabilitation	Operating Revenue						100,000							100,000
	Upgrade Basin Valve Actuators at Hillgrove WTP	Operating Revenue							200,000						200,000
	Coddle Creek WTP Biofilter Installation	Operating Revenue							228,000						228,000
	Resurface Clearwell #2 at Hillgrove WTP	Operating Revenue									130,000				130,000
WATER FUND CIP TOTAL - EXPENSE				340,000	0	3,070,000	0	100,000	0	2,628,000	0	130,000	0	0	6,268,000
WATER FUND-Revenue Sources & Totals															
Operating Revenue				340,000		3,070,000		100,000		2,628,000		130,000			6,268,000
WATER FUND CIP TOTAL - REVENUE				340,000	0	3,070,000	0	100,000	0	2,628,000	0	130,000	0	0	6,268,000
PUBLIC TRANSIT- 630															
Rider Transit System	Transit Operations & Maintenance Facility	Grant Revenue, Other Funding						6,000,000			50,000		50,000		6,100,000
PUBLIC TRANSIT FUND CIP TOTAL - EXPENSE				0	0	0	0	6,000,000	0	0	50,000	0	50,000	0	6,100,000
PUBLIC TRANSIT FUND-Revenue Sources & Totals															
Other State/Federal Funding								6,000,000		50,000		50,000			100,000
PUBLIC TRANSIT FUND CIP TOTAL - REVENUE				0	0	0	0	6,000,000	0	0	50,000	0	50,000	0	6,100,000
WASTEWATER PROJECTS FUND - 421															
Wastewater Projects 8402	Accent Ave Outfall	Operating Revenue		590,000											590,000
	Concord Mills Boulevard Left Turn Flyover	Transfer from Wastewater						100,000							
WASTEWATER FUND CIP TOTAL - EXPENSE				590,000	0	0	0	0	0	0	0	0	0	0	590,000
WASTEWATER FUND-Revenue Sources & Totals															
Transfer from Wastewater				590,000				100,000							690,000
WASTEWATER FUND CIP TOTAL - REVENUE				590,000	0	0	0	100,000	0	0	0	0	0	0	690,000
WASTEWATER FUND - 640															
Wastewater Operations 7420	Excavator Replacement S 659	Operating Revenue		120,000											120,000
	Sewer Master Plan	Operating Revenue		150,000											150,000
	Jet-Vac Truck Replacement S657	Operating Revenue				325,000									325,000
	Rapid Response Truck S661	Operating Revenue						148,550							148,550

Functional Area/ Budget Unit	Project Name	Primary Funding Sources	Prior Year Funding	FY 2017 Budget	Impact on FY 2017 Operating Budget	FY 2018 Budget	Impact on FY 2018 Operating Budget	FY 2019 Budget	Impact on FY 2019 Operating Budget	FY 2020 Budget	Impact on FY 2020 Operating Budget	FY 2021 Budget	Impact on FY 2021 Operating Budget	Future (remainder of project)	Total Budget Impact
WASTEWATER FUND CIP TOTAL - EXPENSE				270,000	0	325,000	0	148,550	0	0	0	0	0	0	743,550
WASTEWATER FUND-Revenue Sources & Totals															
	Operating Revenue			270,000		325,000		148,550							743,550
WASTEWATER FUND CIP TOTAL - REVENUE				270,000	0	325,000	0	148,550	0	0	0	0	0	0	743,550
ROCKY RIVER GOLF COURSE PROJECT FUND - 475															
Golf Course Projects	Irrigation Repairs & Bunker Restoration	Operating Revenue		199,650		150,000									349,650
ROCKY RIVER GOLF PROJECTS FUND CIP TOTAL - EXPENSE			0	199,650	0	150,000	0	0	0	0	0	0	0	0	349,650
ROCKY RIVER GOLF PROJECTS FUND-Revenue Sources & Totals															
	Operating Revenue			199,650		150,000									349,650
ROCKY RIVER GOLF PROJECTS FUND CIP TOTAL - REVENUE				199,650	0	150,000	0	0	0	0	0	0	0	0	349,650
AIRPORT PROJECTS FUND - 451															
Airport Projects 6300	SDA Commercial Passenger Terminal Building Phase 2	Grant, Operating Revenue				7,382,000				8,000,000					15,382,000
	Airport Perimeter Security Fencing	Grants, Operating Revenue		1,749,625											1,749,625
	Airport Fuel Farm Addition	Operating Revenue				443,000									443,000
	Runway 20 EMAS	Grant, Operating Revenue				938,675		3,754,700							4,693,375
	South Development Apron Expansion Phase 2	Grant, Operating Revenue				250,000		5,914,000							6,164,000
	Ivy Cline Land Acquisition	Grant, Operating Revenue								3,400,000					3,400,000
	Airport Fire Station and Security Center	Grant, Operating Revenue				100,000		1,643,000							1,743,000
	Airport Hangar Taxilane Rehabilitation	Grant, Operating Revenue				100,000		2,060,000							2,160,000
	East Side Airport Land Acquisition Area	Grant, Operating Revenue				5,090,000									5,090,000
	East Side Commercial Airline Terminal Area	Revenue Bonds, Grants, Transportation Funds, Operating Revenue						600,000		40,000,000					40,600,000
	North Apron Expansion Phase 3	Grant, Operating Revenue						250,000		1,750,000					2,000,000
	New Relocated Airport Control Tower	Grant, Operating Revenue						200,000		3,500,000					3,700,000
	FBO Terminal Building Rehabilitation	Public-Private Partnership, Capital Reserve						580,000		12,800,000					13,380,000
	Corporate Hangar Development	Debt Financing												3,500,000	3,500,000
	Myint Lane Airport Access Road	Operating Revenue								700,000					700,000
	Myint Lane Airport Apron Development	Grant, Operating Revenue								150,000		1,200,000			1,350,000
	Airport Helipads	Grant, Operating Revenue								410,000					410,000
	North Internal Service Road	Grant, Operating Revenue				325,000		1,824,300							2,149,300
	Airport Land Acquisition - West Side	Grants, Operating Revenue												3,000,000	3,000,000
AIRPORT PROJECTS FUND CIP TOTAL - EXPENSE				1,749,625	0	14,628,675	0	16,826,000	0	70,710,000	0	1,200,000	0	6,500,000	111,614,300
AIRPORT PROJECTS FUND-Revenue Sources & Totals															
	Federal Grant			1,574,663		13,060,358		15,245,965		22,979,500		1,080,000		2,850,000	56,790,486
	State Grant			87,481		562,659		500,018		2,615,250		60,000		75,000	3,900,408
	Local Match			87,481		1,005,658		500,017		3,315,250		60,000		75,000	5,043,406
	Dedicated Transportation Funds									2,000,000					2,000,000
	Revenue Bonds									23,000,000				3,500,000	26,500,000
	Other									10,400,000					10,400,000
	Capital Reserve							580,000		6,400,000					6,980,000
AIRPORT PROJECTS FUND CIP TOTAL - REVENUE				1,749,625	0	14,628,675	0	16,826,000	0	70,710,000	0	1,200,000	0	6,500,000	111,614,300
AIPORT FUND - 680															
Aviation	Airport Master Plan Update	Grant, Operating Revenue		300,000											300,000
AIPORT FUND CIP TOTAL - EXPENSE				300,000	0	0	0	0	0	0	0	0	0	0	300,000
AIPORT FUND-Revenue Sources & Totals															
	Federal Grant			280,000											280,000
	State Grant			10,000											10,000
	Local Match			10,000											10,000
AIPORT FUND CIP TOTAL - REVENUE				300,000	0	0	0	0	0	0	0	0	0	0	300,000
CITY OF CONCORD CIP PROJECT TOTAL			2,607,263	19,437,637	26,987	35,209,476	148,472	51,269,584	142,000	97,979,197	1,296,197	21,362,544	50,000	11,400,000	236,712,094