

# GENERAL FUND

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**OVERVIEW:** The General Fund is a governmental fund used to account for all financial resources of the City, except those required to be accounted for in another fund. Revenues to support the General Fund are derived from sources such as property taxes, sales tax, franchise fees, and service fees. The General Fund is comprised of five functions: General Government, Public Safety, Public Works, Economic Development, and Cultural & Recreational.

## **FUNCTIONAL AREAS:**

**General Government:** General Government serves as the support function, assisting all City Departments in the conduct of their daily operations. General Government is comprised of the Governing Body, Public Services Administration, the City Manager's Office, Human Resources, the Wellness Center, Finance, Tax, Legal, and Non-Departmental.

**Public Safety:** Public Safety serves as the safety and security function, providing assistance to all City residents with life and property protection. Public Safety is comprised of Police, Code Enforcement, Communications, Radio Shop, Fire Operations, Fire Prevention, Fire Training, and Emergency Management.

**Public Works:** Public Works serves as the General Fund's infrastructure function, providing basic services to both City departments and residents of Concord. Public Works is comprised of Streets & Traffic, Powell Bill, Traffic Signals, Traffic Services, Solid Waste & Recycling, and Cemeteries.

**Economic Development:** Economic Development serves as the business and residential development, land-use planning, transportation planning, and development coordinator for the City of Concord. Economic Development is comprised of Business & Neighborhood Services, Transportation Planning, Economic Development, and Development Services.

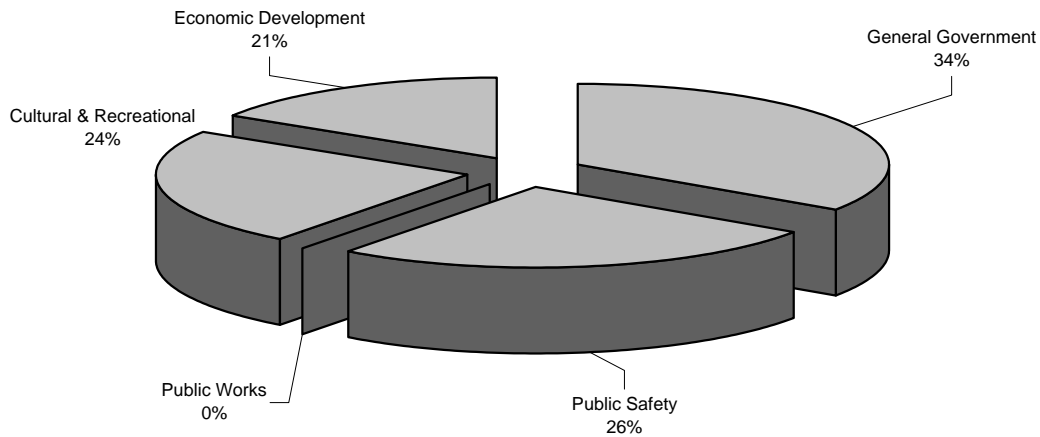
**Cultural & Recreational:** Cultural & Recreational provides recreational opportunities to the citizens of Concord through provision of recreational services, parks, and facilities. Cultural & Recreational is comprised of Parks & Recreation and Parks & Recreation – Aquatics.

# General Fund Expenditures

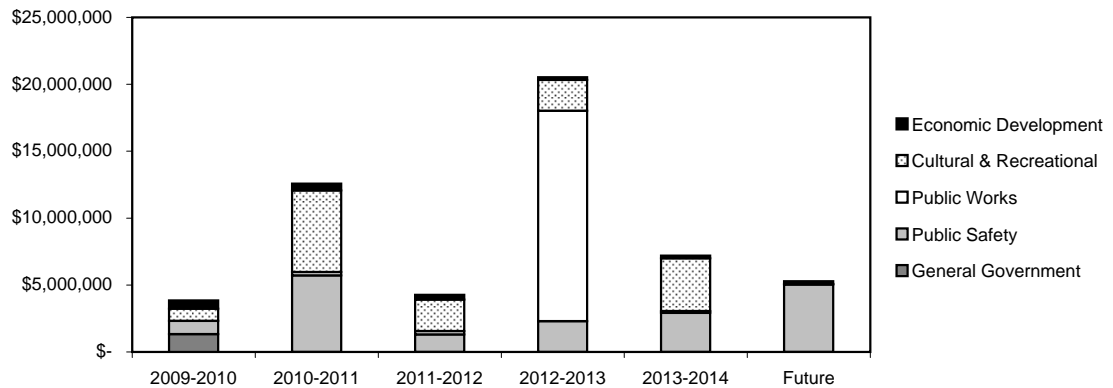
## Fund 100

	2009-2010 Approved	2010-2011 Planning Yr.	2011-2012 Planning Yr.	2012-2013 Planning Yr.	2013-2014 Planning Yr.	Future Planning Yr.
<b>By Function</b>						
General Government	\$ 1,330,000	\$ -	\$ -	\$ -	\$ -	\$ -
Public Safety	\$ 995,309	\$ 5,711,711	\$ 1,298,052	\$ 2,291,017	\$ 2,922,591	\$ 5,030,500
Public Works	\$ -	\$ 250,000	\$ 252,000	\$ 15,722,000	\$ 128,500	\$ 52,000
Cultural & Recreational	\$ 905,380	\$ 6,106,300	\$ 2,364,800	\$ 2,317,300	\$ 3,947,300	\$ -
Economic Development	\$ 619,000	\$ 507,000	\$ 350,000	\$ 200,000	\$ 200,000	\$ 200,000
<b>Total Expenditures</b>	<b>\$3,849,689</b>	<b>\$12,575,011</b>	<b>\$4,264,852</b>	<b>\$20,530,317</b>	<b>\$7,198,391</b>	<b>\$5,282,500</b>

## FY 2009-10 General Fund Expenditures (by Function)



## FY 2010-14 General Fund Planned Expenditures



**City of Concord, North Carolina  
Fiscal Year 2009-10 through 2013-14 Capital Improvement Plan**

<b>Section 1</b>		Project Title: Morehead Road Improvements				Budget Unit #: 4190		
Budget Unit: Non-Departmental		Functional Area: Transportation				Priority Rank: 1		
Total Requested Funds	Total Appropriations to date	Budget Year 1 FY2009-10	Unappropriated Subsequent Years				Council District (if any): 7	
			Year 2 FY2010-11	Year 3 FY2011-12	Year 4 FY2012-13	Year 5 FY2013-14	Type of Project: <input type="checkbox"/> Replacement <input checked="" type="checkbox"/> New <input type="checkbox"/> Expansion <input type="checkbox"/> Renovation <input type="checkbox"/> Land/ROW Acq. Required	
1,230,000	470,000	1,230,000	-	-	-	-		
<b>Section 2</b>		<b>Description of Capital Item</b>						
<p>The realignment of Morehead Rd. south of Concord Parkway will allow for better control of vehicular and pedestrian conflicts during race events at the Lowes Motor Speedway by providing grade separation crossing points and relocating all vendor and hospitality areas to the Speedway side of the realigned road. Project funding shall be from Landfill Host Fees and ABC revenues.</p>								
<b>Justification; and Linkage to Council Goals, Envision Cabarrus, other Master Plans, or Dept. Goals &amp; Objectives</b>								
<p>The Morehead Rd. Realignment Project is tied to regional transportation needs which includes highway, transit, bicycle and pedestrian facilities as part of the Metropolitan Transportation Improvement Plan (MTIP). Priority goals of the Cabarrus Rowan Metropolitan Planning Organization (CRMPO - of which the City is a member) include the promotion of safe and efficient traffic management, the operation and development of the planning areas transportation system, service to the mobility needs of people and freight, provision for public participation and partnership, fostering of economic growth and development, and minimization of the negative effects of transportation including air quality.</p>								
<b>History and Current Status; Impact if Cancelled or Delayed</b>								
<p>The Morehead Rd. Realignment Project is part of the CRMPO Priority Listing and was added to its MTIP at the March 2009 CRMPO TAC meeting. City Council voted to participate in the project (along with the NCDOT's portion of \$3.5 million and the Speedway's portion) with the stipulation that sidewalks as well as work off the R/W would not be paid for by the City. Project plans are to be complete by June 15, 2009 with a scheduled contract letting date of October 1, 2009. Construction is scheduled to begin in the Summer of 2010. Currently the City is in final negotiations with the Speedway and the NCDOT with regards to design and permitting actions and has agreed to pay \$200,000 towards preparation of the project environmental document.</p>								
<b>Section 3</b>		<b>Project Costs</b>						
<b>Activity</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>	<b>FY 2011-12</b>	<b>FY 2012-13</b>	<b>FY 2013-14</b>	<b>Future \$\$</b>	<b>Total</b>	
Prelim Design / Plans							-	
Engineering / Arch. Serv.							-	
Land / ROW / Acquisition							-	
Clear / Grade / Site Prep							-	
Building / Utility Constr.	1,230,000						1,230,000	
Heavy Equip/ Apparatus							-	
Light Equip. / Furniture							-	
<b>Total Capital Cost Est.</b>	<b>1,230,000</b>	-	-	-	-	-	<b>1,230,000</b>	
<b>Total Oper. Impact Est.</b>	-	-	-	-	-	-	-	
<b>Total Expenditure Est.</b>	<b>1,230,000</b>	-	-	-	-	-	<b>1,230,000</b>	
<b>Section 4</b>		<b>New or Additional Impact on Operating Budget</b>						
<b>Type of Expenditure</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>	<b>FY 2011-12</b>	<b>FY 2012-13</b>	<b>FY 2013-14</b>	<b>Future \$\$</b>	<b>Total</b>	
Salaries / Benefits							-	
Prof. & Consult. Services							-	
Materials & Supplies							-	
Maintenance / Fuel							-	
Other							-	
<b>Total</b>	-	-	-	-	-	-	-	
<b>Section 5</b>		<b>Method(s) of Financing</b>						
<b>Funding Source(s)</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>	<b>FY 2011-12</b>	<b>FY 2012-13</b>	<b>FY 2013-14</b>	<b>Future \$\$</b>	<b>Total</b>	
Landfill Host Fees and ABC	1,230,000						1,230,000	
							-	
							-	
<b>Total Program Financing</b>	<b>1,230,000</b>	-	-	-	-	-	<b>1,230,000</b>	
<b>Section 6</b>		<b>Maps / Charts / Tables / Pictures</b>				<b>Section 7</b>		<b>Comments for Other Depts.</b>
								<p><b>Please Note:</b> Prior year funding (distributed in 2009) from Alcoholic Beverage tax revenues.</p>



**City of Concord, North Carolina  
Fiscal Year 2009-10 through 2013-14 Capital Improvement Plan**

<b>Section 1</b>		Project Title: Fire Station 10 Temporary & Permanent					Budget Unit #:	4340
Budget Unit: Fire & Life Safety		Functional Area: Public Safety			Priority Rank:			1
Total Requested Funds		Total Appropriations to date		Budget Year 1 FY2009-10		Unappropriated Subsequent Years		
				Year 2 FY2010-11	Year 3 FY2011-12	Year 4 FY2012-13	Year 5 FY2013-14	
6,959,949	36,000	466,749	3,825,591	805,459	908,366	953,784		
				Council District (if any): 6				
				Type of Project:				
				<input type="checkbox"/> Replacement <input checked="" type="checkbox"/> New <input type="checkbox"/> Expansion <input type="checkbox"/> Renovation <input checked="" type="checkbox"/> Land/ROW Acq. Required				

**Section 2 Description of Capital Item**  
 This project will serve the Harris Road / Poplar Tent Road area from a site adjacent to the Cannon Crossing Commercial Development and includes a temporary station, construction, staffing and equipment for Fire Station 10. The temporary station will assist in providing protection to the most rapidly developed area of the city, and when the permanent structure is opened the house can be sold as a single family dwelling. This facility will also include space for the Concord Police department's "Edward District office".

**Justification; and Linkage to Council Goals, Envision Cabarrus, other Master Plans, or Dept. Goals & Objectives**  
 This station is required based on the recent and anticipated annexations in this growth area within the City's northwestern boundary agreement. Apparatus from Station 6 are currently averaging between 8-10 minutes to arrive on scene. Initial staffing for this station will be obtained through relocating the crew for Engine 6 and adding 3 Senior FFs. Station 10 will provide relief staffing for ARFF at Station 6. When fully staffed, the station will be comprised of (2) Fire Captains and (8) Senior Firefighters per shift (total of 30 personnel). The department will eventually operate an engine and ladder company from this location.

**History and Current Status; Impact if Cancelled or Delayed**  
 If this project is further delayed the response times will continue to be poor and a large number of structures will be in the city without the desired level of fire protection.

**Section 3 Project Costs**




Activity	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	Future \$\$	Total
Prelim Design / Plans		20,921					20,921
Engineering / Arch. Serv.		299,000					299,000
Land / ROW / Acquisition	180,000						180,000
Clear / Grade / Site Prep		231,525					231,525
Building / Utility Constr.	265,749	2,990,000					3,255,749
Heavy Equip/ Apparatus			576,400				576,400
Light Equip. / Furniture	21,000	130,743	60,000				211,743
<b>Total Capital Cost Est.</b>	<b>466,749</b>	<b>3,672,189</b>	<b>636,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>4,775,338</b>
<b>Total Oper. Impact Est.</b>	<b>-</b>	<b>153,402</b>	<b>169,059</b>	<b>908,366</b>	<b>953,784</b>	<b>-</b>	<b>2,184,611</b>
<b>Total Expenditure Est.</b>	<b>466,749</b>	<b>3,825,591</b>	<b>805,459</b>	<b>908,366</b>	<b>953,784</b>	<b>-</b>	<b>6,959,949</b>

**Section 4 New or Additional Impact on Operating Budget**

Type of Expenditure	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	Future \$\$	Total
Salaries / Benefits		121,500	127,575	857,572	900,451		2,007,098
Prof. & Consult. Services							-
Materials & Supplies		31,902	32,859	34,501	36,226		135,488
Maintenance / Fuel			8,625	16,293	17,107		42,025
Other							-
<b>Total</b>	<b>-</b>	<b>153,402</b>	<b>169,059</b>	<b>908,366</b>	<b>953,784</b>	<b>-</b>	<b>2,184,611</b>

**Section 5 Method(s) of Financing**

Funding Source(s)	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	Future \$\$	Total
Project Account St. 9 & 12	466,749						466,749
Operating Revenue		174,323	805,459	908,366	953,784		2,841,932
Debt Financing		3,419,743					3,419,743
<b>Total Program Financing</b>	<b>466,749</b>	<b>3,594,066</b>	<b>805,459</b>	<b>908,366</b>	<b>953,784</b>	<b>-</b>	<b>6,728,424</b>

<b>Section 6 Maps / Charts / Tables / Pictures</b>			<b>Section 7 Comments for Other Depts.</b>
			Fleet Services, Engineering, Legal, and Police. The Edward District office for the Police Department additions results in an estimated \$800,000 +/- increase in the overa cost of this project. Parking area for the PD will have a significant impact.
Temporary Station	Pumper	Permanent Station	

















**City of Concord, North Carolina  
Fiscal Year 2009-10 through 2013-14 Capital Improvement Plan**

<b>Section 1</b>		Project Title: Radio System Digital P25 Upgrade					Budget Unit #: 4330	
Budget Unit: Radio Shop		Functional Area: Public Safety			Priority Rank: 1			
Total Requested Funds	Total Appropriations to date	Budget Year 1 FY2009-10	Unappropriated Subsequent Years				Council District (if any): All	
			Year 2 FY2010-11	Year 3 FY2011-12	Year 4 FY2012-13	Year 5 FY2013-14	Type of Project: <input checked="" type="checkbox"/> Replacement <input type="checkbox"/> New <input type="checkbox"/> Expansion <input type="checkbox"/> Renovation <input type="checkbox"/> Land/ROW Acq. Required	
10,142,000		-	-	-	10,070,000	72,000		
<b>Section 2</b>		<b>Description of Capital Item</b>						
<p>The current radio system that is jointly owned by Concord, Cabarrus County and Kannapolis was installed in 1994 and has been upgraded several times. The manufacturer support on this technology is ending in 2012 causing the need for total infrastructure replacement. Departments have been continuing to replace their subscriber units to prepare for this upgrade.</p>								
<b>Justification; and Linkage to Council Goals, Envision Cabarrus, other Master Plans, or Dept. Goals &amp; Objectives</b>								
<p>This radio system supports all public safety, public works and utilities communications for all levels of government within the county and provides primary interoperability for our employees while delivering services in normal and emergency conditions.</p>								
<b>History and Current Status; Impact if Cancelled or Delayed</b>								
<p>Factory support for major infrastructure components ends in 2012 and failure to replace could result in total system failure and inability to communicate between and with units in the field.</p>								
<b>Section 3</b>		<b>Project Costs</b>						
<b>Activity</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>	<b>FY 2011-12</b>	<b>FY 2012-13</b>	<b>FY 2013-14</b>	<b>Future \$\$</b>	<b>Total</b>	
Prelim Design / Plans							-	
Engineering / Arch. Serv.							-	
Land / ROW / Acquisition							-	
Clear / Grade / Site Prep							-	
Building / Utility Constr.							-	
Heavy Equip/ Apparatus							-	
Light Equip. / Furniture							-	
<b>Total Capital Cost Est.</b>	-	-	-	-	-	-	-	
<b>Total Oper. Impact Est.</b>				10,070,000	72,000		10,142,000	
<b>Total Expenditure Est.</b>	-	-	-	10,070,000	72,000	-	10,142,000	
<b>Section 4</b>		<b>New or Additional Impact on Operating Budget</b>						
<b>Type of Expenditure</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>	<b>FY 2011-12</b>	<b>FY 2012-13</b>	<b>FY 2013-14</b>	<b>Future \$\$</b>	<b>Total</b>	
Salaries / Benefits				70,000	72,000		142,000	
Prof. & Consult. Services							-	
Materials & Supplies			10,000,000				10,000,000	
Maintenance / Fuel							-	
Other							-	
<b>Total</b>	-	-	-	10,070,000	72,000		10,142,000	
<b>Section 5</b>		<b>Method(s) of Financing</b>						
<b>Funding Source(s)</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>	<b>FY 2011-12</b>	<b>FY 2012-13</b>	<b>FY 2013-14</b>	<b>Future \$\$</b>	<b>Total</b>	
Cabarrus County				4,028,000	28,800		4,056,800	
Kannapolis				3,021,000	21,600		3,042,600	
Concord				3,021,000	21,600		3,042,600	
<b>Total Program Financing</b>	-	-	-	10,070,000	72,000	-	10,142,000	
<b>Section 6</b>					<b>Section 7</b>		<b>Comments for Other Depts.</b>	
Maps / Charts / Tables / Pictures								





























