

SPECIAL REVENUE FUNDS

OVERVIEW: Special Revenue Funds are funds that are used or required to account for specific revenues that are legally restricted to expenditures for particular purposes. Special Revenue Funds include the Municipal Service District, HOME Consortium - Administration and Projects 2009, Transportation Improvement Fund Projects, Community Development Block Grant (CDBG) – Administration and Projects 2009, Section 8 Housing Choice Voucher Program, and the Additional \$5 Vehicle Tax for Public Transit.

FUNDS:

Municipal Service District: The Municipal Service District serves as a pass-through agent for taxes levied on behalf of and remitted to the Concord Downtown Redevelopment Corporation for use in the promotion and improvement of the City's downtown area. Additional information regarding the Municipal Service District may be obtained by contacting Pam Hinson, Director of Finance, at (704) 920-5221 or via email at hinsonp@ci.concord.nc.us.

Section 8 Housing Choice Voucher Program: The Section 8 Housing Choice Voucher Program is responsible for assisting low-income families in finding affordable and decent housing in the private rental market. Additional information regarding the Voucher Program may be obtained by contacting Angela Graham, Director of Public Housing, at (704) 788-1139 or via email at grahamaj@ci.concord.nc.us.

Community Development Block Grant (CDBG) – Administration and Projects 2009: The CDBG – Administration and Project Department is responsible for administering and outlining Federal community development monies designated for serving low to moderate-income areas of the City. Funds are granted through the U.S. Department of Housing and Urban Development. Additional information regarding Community Development Block Grants may be obtained by contacting Cynthia Harrison, Community Development Manager, Business & Neighborhood Services, at (704) 920-5147 or via email at harrisonc@ci.concord.nc.us.

HOME Consortium - Administration and Projects 2009: The Cabarrus, Iredell, and Rowan HOME Consortium was established in 1996 as an entitlement area to receive HOME Investment Partnership funds through the U.S. Department of Housing and Urban Development. The HOME program allows participating jurisdictions to address affordable housing issues through renovations of existing homes and by constructing new units. The Consortium members include the counties of Cabarrus, Iredell, and Rowan, the towns of Davidson and Mooresville, and the cities of Concord, Kannapolis, Salisbury, and Statesville. The City of Concord serves as the lead entity. Additional information regarding the HOME Consortium Department may be obtained by contacting Cynthia Harrison, Community Development Manager, Business & Neighborhood Services, (704) 920-5147 or via email at harrisonc@ci.concord.nc.us.

Transportation Improvement Fund Projects: Specified transportation projects are funded by the City's Transportation Improvement Fund. The equivalent of 2 cents of the ad valorem tax rate and other specified revenues is designated by the City Council towards improving roadway capacity and safety on area streets and extending pedestrian infrastructure. Additional information regarding Transportation Improvement Projects may be obtained by contacting Joseph K. Wilson III, P.E., Transportation Director, at (704) 920-5362 or via email at wilsonj@ci.concord.nc.us.

Additional \$5 Vehicle Tax for Public Transit: The \$5 Vehicle Tax for Public Transit Fund serves as a pass-through agent for annual vehicle license taxes approved by the City of Concord under G.S. 105-561. The purpose of this tax is to raise revenue for capital and operating expenses associated with operation of the Concord-Kannapolis Rider Public Transit System. This special revenue fund accounts for the tax revenue and transfer of funds to the City's Public Transit Fund. Additional information regarding the Additional \$5 Vehicle Tax Fund for Public Transit may be obtained by contacting Pam Hinson, Director of Finance, at (704) 920-5221 or via email at hinsonp@ci.concord.nc.us.

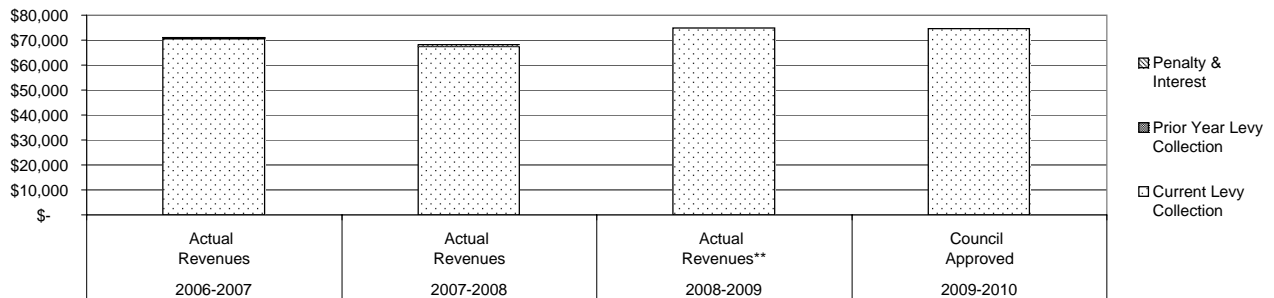
Municipal Service District Revenue

Fund 201

	2006-2007 Actual Revenues	2007-2008 Actual Revenues	2008-2009 Council Approved*	2008-2009 Actual Revenues**	2009-2010 Manager Recommended	2009-2010 Council Approved
Current Levy Collection	\$ 70,640	\$ 67,425	\$ 76,400	\$ 74,790	\$ 74,650	\$ 74,650
Prior Year Levy Collection	\$ 322	\$ 557	\$ -	\$ -	\$ -	\$ -
Penalty & Interest	\$ 185	\$ 283	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ 71,147	\$ 68,265	\$ 76,400	\$ 74,790	\$ 74,650	\$ 74,650
% budget change	-7%	-4%	12%			-2%

* as amended
**as of 7/20/09

Municipal Service District Revenue Trend



Municipal Service District Expenditures

	2006-2007 Actual Expenditures	2007-2008 Actual Expenditures	2008-2009 Council Approved*	2008-2009 Actual Expenditures**	2009-2010 Manager Recommended	2009-2010 Council Approved
Concord Downtown Development Corp.	\$ 71,146	\$ 67,902	\$ 76,400	\$ 70,823	\$ 74,650	\$ 74,650
Total Expenditures	\$ 71,146	\$ 67,902	\$ 76,400	\$ 70,823	\$ 74,650	\$ 74,650
% budget change	-7%	-5%	13%			-2%

* as amended
**as of 7/20/09

Municipal Service District Expenditure Trend



MUNICIPAL SERVICE DISTRICT

MISSION: N/A

PROGRAM LOCATOR:

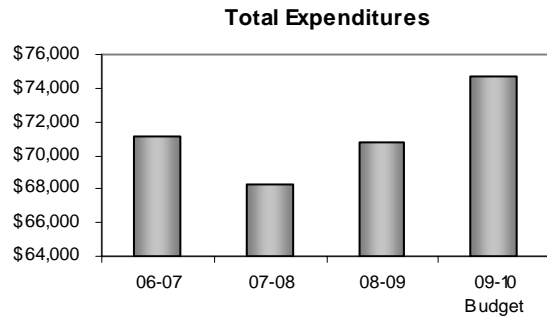
Fund: Municipal Service District

Functional Area: Municipal Service District

Department: **Municipal Service District**

Division: N/A

BUDGET & PERFORMANCE HIGHLIGHTS:



MAJOR SERVICE(S) PROVIDED:

- Budget serves as a Special Revenue Fund pass through agent for the Concord Downtown Development Corporation.

FY 2008-09 MAJOR ACCOMPLISHMENTS:

- N/A

FY 2009-10 MAJOR BUDGET CHANGES / NEW REQUESTS / FOCUS AREAS:

- N/A

STEPS / PROGRAMS BEING UNDERTAKEN TO ENHANCE PERFORMANCE:

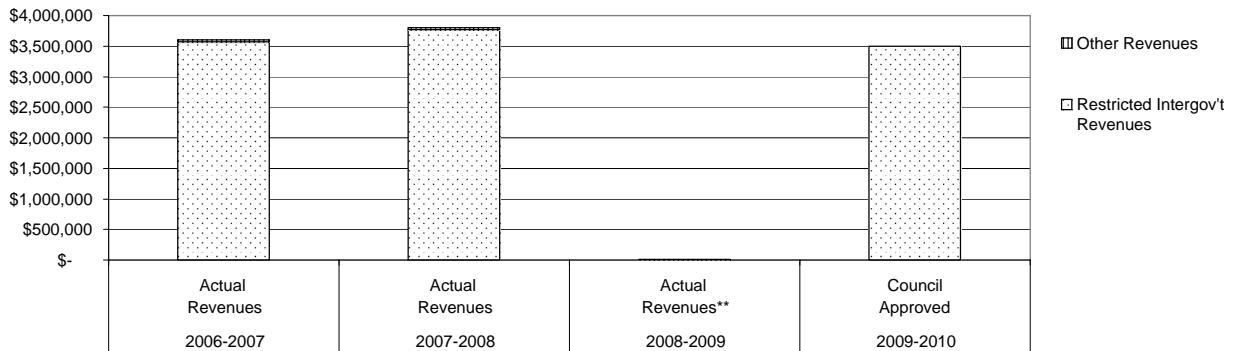
- N/A

Section 8 Voucher Program Revenues

Fund 210

	2006-2007	2007-2008	2008-2009	2008-2009	2009-2010	2009-2010
	Actual Revenues	Actual Revenues	Council Approved*	Actual Revenues**	Manager Recommended	Council Approved
Restricted Intergov't Revenues	\$ 3,560,013	\$ 3,755,232	\$ 3,477,350	\$ -	\$ 3,492,492	\$ 3,492,492
Other Revenues	\$ 42,651	\$ 50,385	\$ 184,403	\$ 10,064	\$ 10,000	\$ 10,000
Total Revenue	\$ 3,602,664	\$ 3,805,617	\$ 3,661,753	\$ 10,064	\$ 3,502,492	\$ 3,502,492
% budget change	-1%	6%	-4%			-4%
* as amended						
**as of 7/20/09						

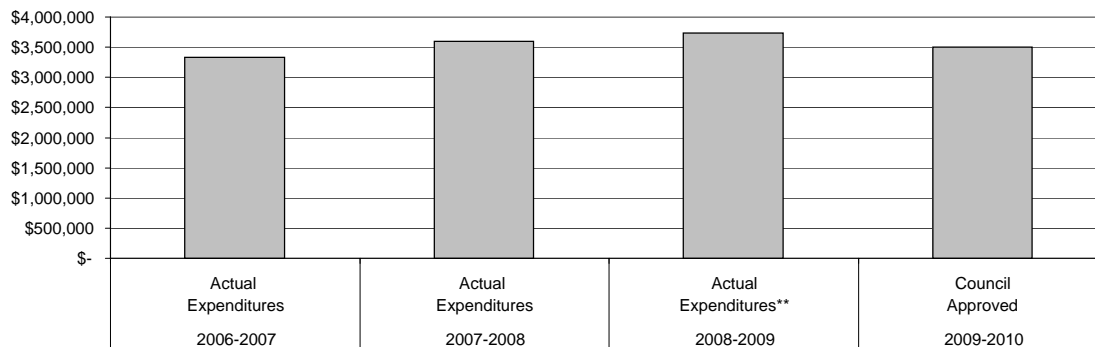
Section 8 Revenue Trend



Section 8 Voucher Program Expenditures

	2006-2007	2007-2008	2008-2009	2008-2009	2009-2010	2009-2010
	Actual Expenditures	Actual Expenditures	Council Approved*	Actual Expenditures**	Manager Recommended	Council Approved
Section 8 Voucher Program	\$3,329,175	\$3,592,182	\$ 3,661,753	\$3,737,192	\$3,502,492	\$3,502,492
Total Expenditures	\$ 3,329,175	\$ 3,592,182	\$ 3,661,753	\$ 3,737,192	\$ 3,502,492	\$ 3,502,492
% budget change	-5%	8%	1.9%			-4%
* as amended						
**as of 7/20/09						

Section 8 Voucher Program Expenditure Trend



SECTION 8 HOUSING CHOICE VOUCHER PROGRAM

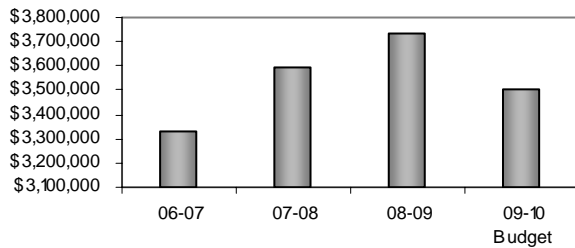
MISSION: The City of Concord Housing Department serves low-income families for whom conventional housing is unaffordable. Our mission is to provide these families with decent, safe, and sanitary housing while supporting their efforts to achieve economic independence and self-sufficiency.

PROGRAM LOCATOR:

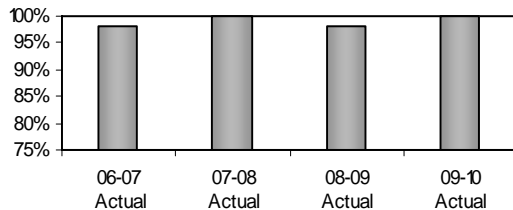
Fund: Voucher Program
Functional Area: Voucher Program
Department: Public Housing
Division: **Vouchers**

BUDGET & PERFORMANCE HIGHLIGHTS:

Total Expenditures



% of Leased Up Units



MAJOR SERVICE(S) PROVIDED:

- Decent, safe, sanitary housing for clients
- Family self-sufficiency
- Accounting
- Education

FY 2008-09 MAJOR ACCOMPLISHMENTS:

- Direct deposit of all housing assistance payments has been provided to landlords.
- Family self-sufficiency and homeownership programs are offered regularly to assist voucher program participants.
- Sponsored quarterly landlord seminars to educate landlords on housing quality standards and requirements of the Housing Choice Voucher Program.
- Two families graduated from the Family Self Sufficiency Program. These families also purchased homes.

- Continue to be recognized by HUD as a High Performer housing agency.

FY 2009-10 MAJOR BUDGET CHANGES / NEW REQUESTS / FOCUS AREAS:

- Continue to focus on homeownership and family self-sufficiency programs to assist our voucher program participants.

STEPS / PROGRAMS BEING UNDERTAKEN TO ENHANCE PERFORMANCE:

- Continue to ensure staff is kept abreast of all new HUD changes that are taking place.
- Maintain high performance score on Section 8 Management Assessment Program.
- Maintain performance standard for submission of participant data to the Department of Housing and Urban Development at a reporting rate of 95% or more monthly.

PERFORMANCE GOALS:

Major Service Area: Decent, Safe, and Sanitary Housing

Goal: To provide high quality housing to residents/clients in order to obtain a safe and enjoyable living environment.

Major Service Area: Family Self-Sufficiency

Goal: To provide Family Self-Sufficiency support resources to our housing residents in order to promote the ultimate goal of homeownership.

Major Service Area: Accounting

Goal: To provide accurate financial information, in a timely manner, to the City of Concord and the Department of Housing and Urban Development in order to comply with local, state, and federal laws, and governmental accounting and regulatory requirements.

Major Service Area: Education

Goal: To improve on educating landlords/property owners in the Housing Choice Voucher Program through forums and workshops.

Major Service Area: Self-Sufficiency

Goal: To utilize our homeownership program and coordinator to continue to encourage all program participants of the benefits of Self-Sufficiency.

PERFORMANCE SUMMARY:

Major Service Area	Performance Indicator	Measure Type	FY07 Actual	FY08 Actual	FY09 Obj.	FY09 Actual	FY10 Obj.	Benchmark Target
Decent, Safe, and Sanitary Housing	Percentage of leased units	Effectiveness	94%	100%	100%	98%	100%	100%
Family Self Sufficiency	# of participants under program	Effectiveness	23	32	40	23	25	40
Accounting	Electronic Submission to REAC	Effectiveness	Yes	Yes	N/A	N/A	Yes	Yes
Education	% of New Landlords attending Landlord Forums/Workshops	Effectiveness	N/A	100%	100%	100%	100%	100%
Self Sufficiency	% of participants encouraged to enroll in self-sufficiency programs	Effectiveness	N/A	100%	100%	100%	100%	100%

BUDGET SUMMARY:

Cost Center #: 1500	2006-2007	2007-2008	2008-2009	2008-2009	2009-2010	2009-2010
	Actual Expenditures	Actual Expenditures	Council Approved*	Actual Expenditures**	Manager Recommended	Council Approved
Administration	\$ 212,430	\$ 297,139	\$ 285,746	\$ 258,302	\$ 287,179	\$ 287,179
Housing Assistance Pymts.	\$ 3,087,764	\$ 3,256,531	\$ 3,220,000	\$ 3,452,340	\$ 3,166,832	\$ 3,166,832
Maintenance / Other Expen.	\$ 28,981	\$ 38,512	\$ 56,007	\$ 26,550	\$ 48,481	\$ 48,481
Transfers	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -
Total Expenditures	\$ 3,329,175	\$ 3,592,182	\$ 3,661,753	\$ 3,737,192	\$ 3,502,492	\$ 3,502,492
% budget change	-5%	8%	1.9%			-4%
* as amended						
**as of 7/20/09						
Authorized FTE	6.10	5.35	5.10	5.10	5.10	5.10

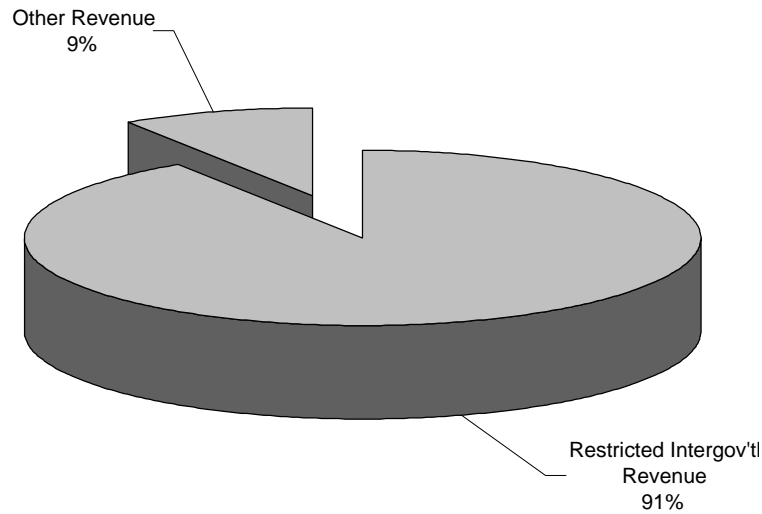
Community Development Block Grant Revenue

Fund 300

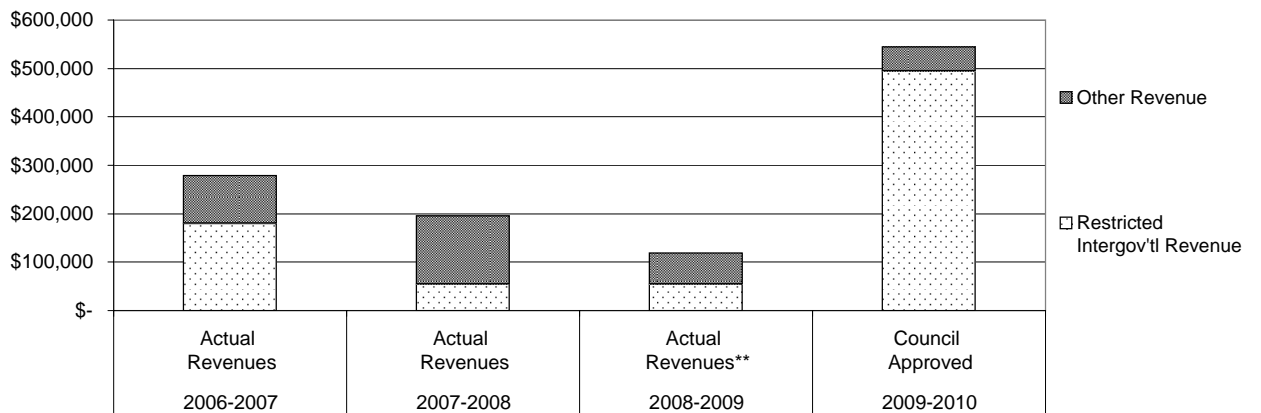
	2006-2007 Actual Revenues	2007-2008 Actual Revenues	2008-2009 Council Approved*	2008-2009 Actual Revenues**	2009-2010 Manager Recommendec	2009-2010 Council Approved
Restricted Intergov'tl Revenue	\$ 179,946	\$ 54,784	\$ 382,930	\$ 54,768	\$ 494,800	\$ 494,800
Other Revenue	\$ 99,566	\$ 140,489	\$ 60,000	\$ 63,515	\$ 50,000	\$ 50,000
Total Revenue	\$ 279,512	\$ 195,273	\$ 442,930	\$ 118,283	\$ 544,800	\$ 544,800
% budget change	46%	-30%	127%			23%

* as amended
**as of 7/20/09

FY 09-10 CDBG Revenue



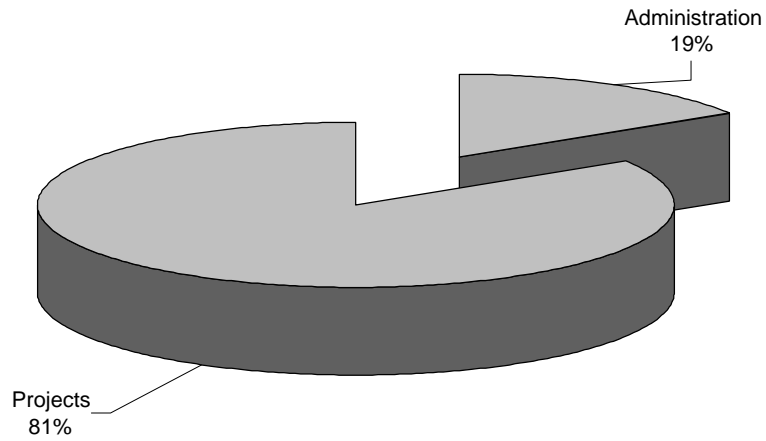
CDBG Revenue Trend



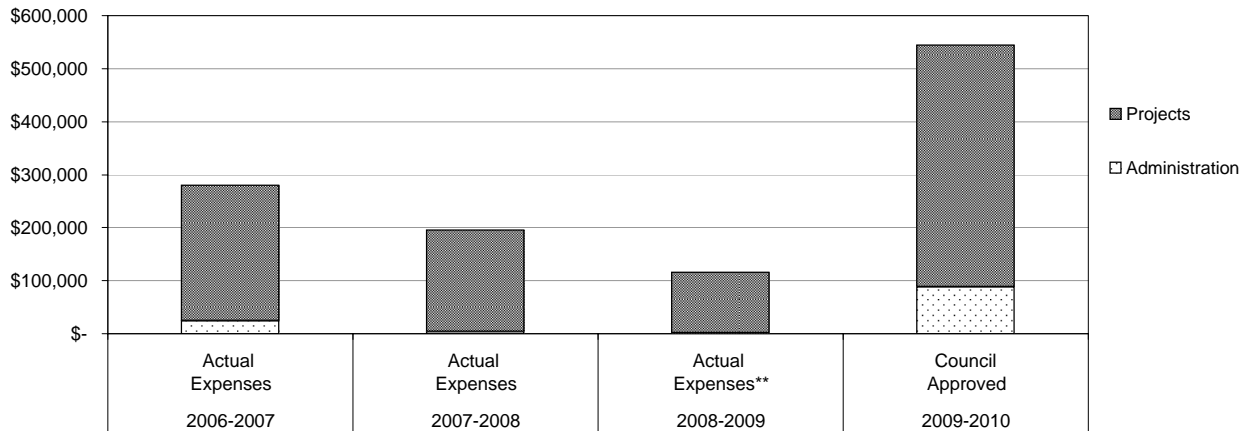
Community Development Block Grant Expenditures

	2006-2007 Actual Expenses	2007-2008 Actual Expenses	2008-2009 Council Approved*	2008-2009 Actual Expenses**	2009-2010 Manager Recommendec	2009-2010 Council Approved
By Department						
Administration	\$ 24,361	\$ 4,122	\$ 88,586	\$ 780	\$ 88,160	\$ 88,160
Projects	\$ 255,133	\$ 191,043	\$ 354,344	\$ 115,599	\$ 456,640	\$ 456,640
Total Expenditures	\$ 279,494	\$ 195,165	\$ 442,930	\$ 116,379	\$ 544,800	\$ 544,800
% budget change	18%	-30%	127%			23%
* as amended						
**as of 7/20/09						

FY 09-10 CDBG Expenditures



CDBG Expenditure Trend



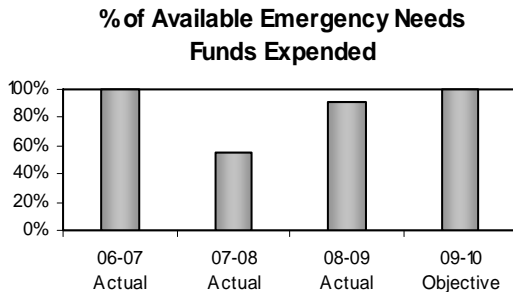
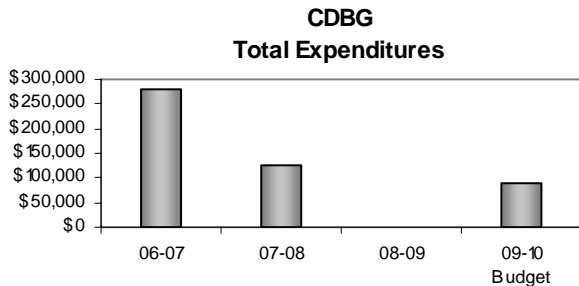
COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) - ADMINISTRATION AND PROJECTS 2009

MISSION: The CDBG program for the City of Concord exists to provide individual citizens, neighborhoods, non-profit organizations and other government agencies with neighborhood revitalization assistance, housing rehabilitation, new home construction, job creation, infrastructure improvements, code enforcement, and blight clearance to enhance the vitality, safety, and attractiveness of Concord's neighborhoods.

PROGRAM LOCATOR:

Fund: Community Development Block Grant
Functional Area: CDBG 2009
Department: Business & NBHD Services
Division: **CDBG Admin. & Projects 2009**

BUDGET & PERFORMANCE HIGHLIGHTS:



MAJOR SERVICE(S) PROVIDED:

- CDBG Administration and Sub-Recipient Program Management
- Emergency Needs Program Assisting Low and Moderate-Income Homeowners

FY 2008-09 MAJOR ACCOMPLISHMENTS:

- Completed Consolidated Annual Performance Evaluation Report
- Completed 15 emergency needs projects
- Completed 3 whole house rehabilitation projects
- Installed sidewalk on Broad at Lincoln
- Installed storm drainage for the Armory
- Demolished 1 house at 215 Cabarrus Avenue

FY 2009-10 MAJOR BUDGET CHANGES / NEW REQUESTS / FOCUS AREAS:

- Provide funds for acquisition of properties in redevelopment areas
- Continue redevelopment efforts in the Logan Community
- Provide funds for Center City façade loans
- Increase housing rehabilitation efforts for low and moderate-income families
- Prepare Five Year Consolidated Action Plan for CDBG Program Funds

STEPS / PROGRAMS BEING UNDERTAKEN TO ENHANCE PERFORMANCE:

- Provide one-on-one technical assistance to subrecipients as needed.
- Continue to develop new strategies to improve/revitalize blighted neighborhoods.
- Continue working with City Housing Department to develop strategies for development of new affordable housing (both single and multi-family).
- Develop new housing policies that will (1) increase administrative efficiency and (2) allow for assistance to a greater number of low and moderate income families.

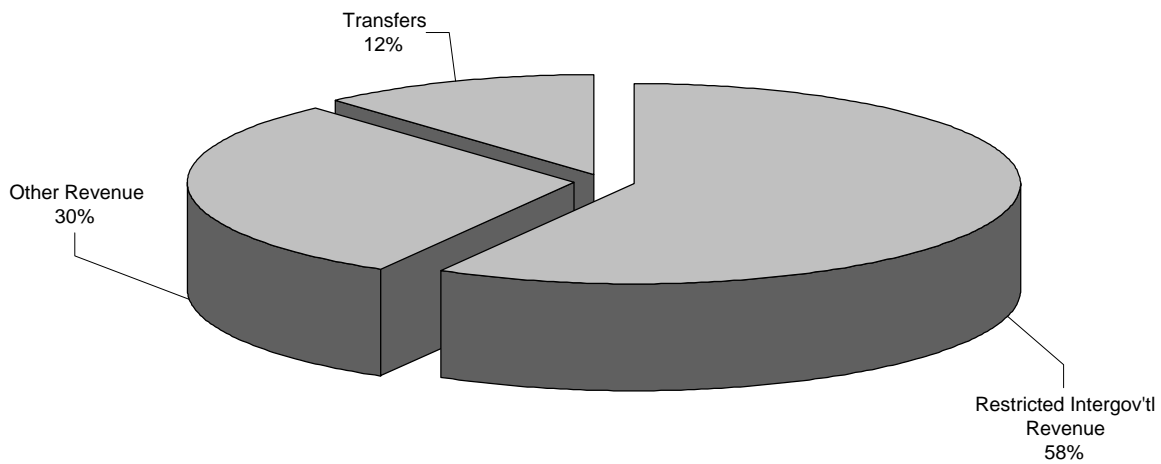
HOME Consortium Revenues

Fund 250

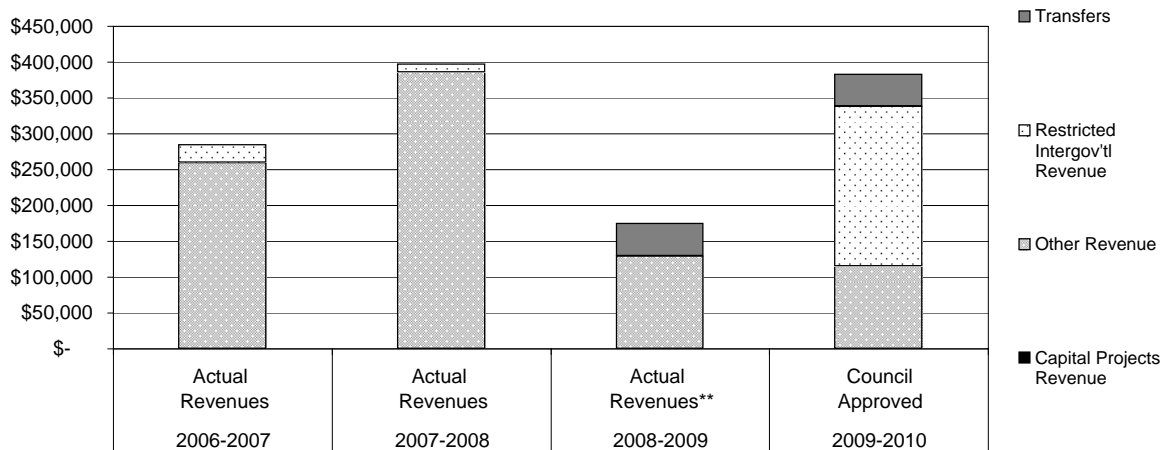
	2006-2007 Actual Revenues	2007-2008 Actual Revenues	2008-2009 Council Approved*	2008-2009 Actual Revenues**	2009-2010 Manager Recommendec	2009-2010 Council Approved
Restricted Intergov'tl Revenue	\$ 24,998	\$ 11,247	\$ 205,004	\$ -	\$ 223,190	\$ 223,190
Other Revenue	\$ 259,791	\$ 386,034	\$ 160,000	\$ 129,595	\$ 115,000	\$ 115,000
Capital Projects Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers	\$ -	\$ -	\$ 50,008	\$ 45,000	\$ 45,000	\$ 45,000
Total Revenue	\$ 284,789	\$ 397,281	\$ 415,012	\$ 174,595	\$ 383,190	\$ 383,190
% budget change	30%	40%	4%			-8%

* as amended
**as of 7/20/09

FY 09-10 HOME Consortium Revenues



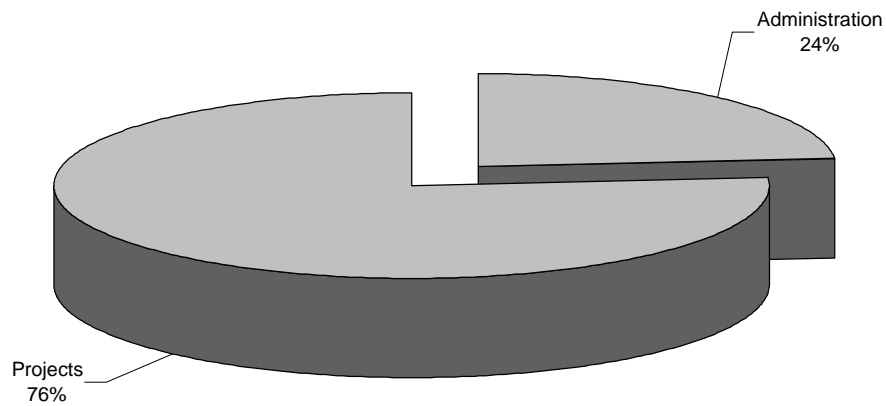
HOME Revenue Trend



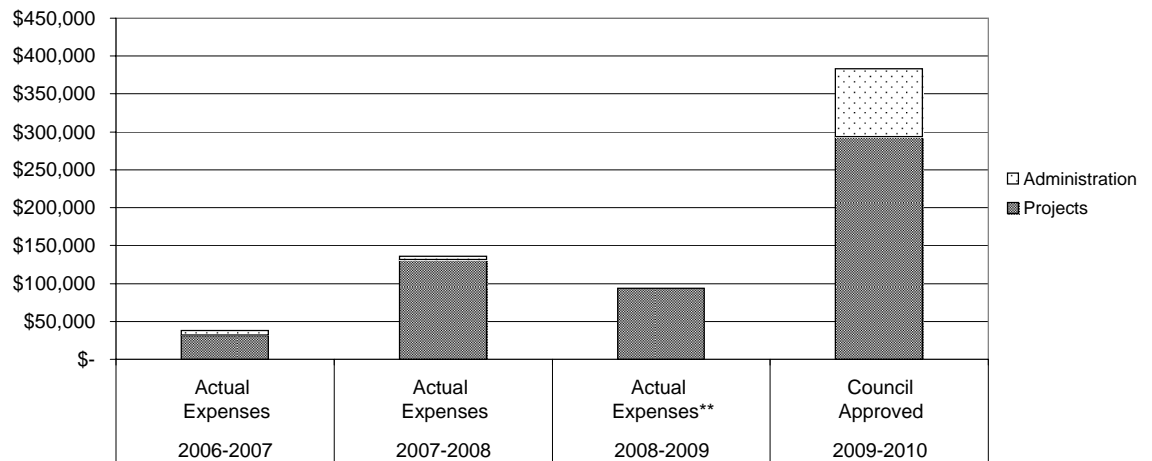
HOME Consortium Expenditures

	2006-2007 Actual Expenses	2007-2008 Actual Expenses	2008-2009 Council Approved*	2008-2009 Actual Expenses**	2009-2010 Manager Recommendec	2009-2010 Council Approved
By Department						
Administration	\$ 7,007	\$ 5,300	\$ 87,400	\$ 123	\$ 90,108	\$ 90,108
Projects	\$ 30,998	\$ 130,571	\$ 327,612	\$ 93,871	\$ 293,082	\$ 293,082
Total Expenditures	\$ 38,005	\$ 135,871	\$ 415,012	\$ 93,994	\$ 383,190	\$ 383,190
% budget change	-18%	258%	205%			-8%
* as amended						
**as of 7/20/09						

FY 09-10 Home Consortium Expenditures



HOME Expenditure Trends



HOME CONSORTIUM ADMINISTRATION AND PROJECTS 2009

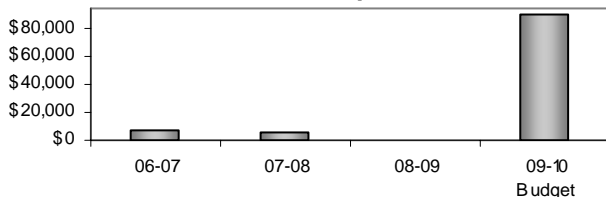
MISSION: The HOME Consortium exists to provide low and moderate-income citizens with major housing rehabilitation, new home construction, and homebuyer assistance to improve their quality of life and enhance the vitality, safety, and attractiveness of neighborhoods.

PROGRAM LOCATOR:

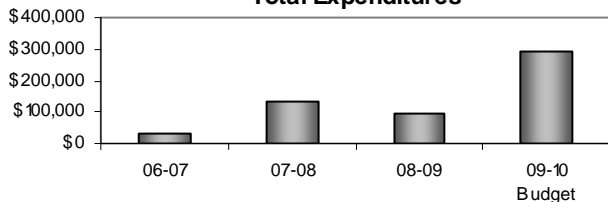
Fund: HOME Consortium 2009
Functional Area: HOME 2009
Department: Business & NBHD Services
Division: **HOME Admin. & Projects 2009**

BUDGET & PERFORMANCE HIGHLIGHTS:

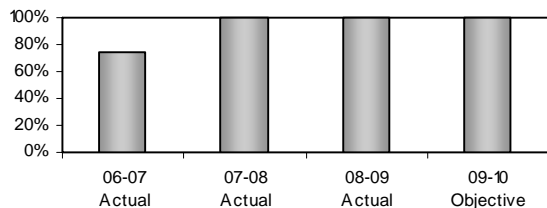
**HOME Administration
Total Expenditures**



**HOME Projects
Total Expenditures**



**% Receiving Down Payment Assistance that
Complete Homebuyer Education Classes**



MAJOR SERVICE(S) PROVIDED:

- Lead Agency Administration of the Cabarrus / Iredell / Rowan HOME Consortium
- Down Payment Assistance to Low and Moderate-Income Homebuyers

- New Construction of Affordable Single-Family Housing Units

FY 2008-09 MAJOR ACCOMPLISHMENTS:

- Demolished 3 structures on Broad Street and 4 on Ring Street
- Conducted 3 HOME Consortium meetings.
- Completed unspecified site environmental review to encompass HOME Consortium.
- Completed 4 HOME Consortium monitoring visits.
- Sold 1 home on Hawthorne Street
- Constructed 1 single-family rental home (Ring St.) for Concord Housing Department.
- Assisted 6 families with down payment assistance

FY 2009-10 MAJOR BUDGET CHANGES / NEW REQUESTS / FOCUS AREAS:

- Continue Hawthorne Street home construction.
- Assist 10 low and moderate-income families with down payment assistance.
- Acquire property in Logan to continue revitalization efforts.
- Prepare Five Year Consolidated Action Plan for HOME Program Funds.
- Rehabilitate 3-4 low-income, owner-occupied homes.

STEPS/PROGRAMS BEING UNDERTAKEN TO ENHANCE PERFORMANCE:

- Use of a new funding allocation formula for HOME Consortium
- Use of standardized forms for HOME Consortium that met HUD's reporting/ documentation requirements.
- On-going training sessions for HOME Consortium members which provide the tools to administer HOME projects more efficiently and effectively.
- Develop new housing policies that will (1) increase administrative efficiency and (2) allow for assistance to a greater number of low and moderate income families.

PERFORMANCE GOALS:

Major Service Area: Lead Agency Administration

Goal: To provide HOME consortium members and participating CHDO's technical assistance and regular monitoring visits in order to maintain compliance with program regulations.

Major Service Area: Down Payment Assistance

Goal: To offer down payment assistance and homebuyer education in order to provide homeownership opportunities to qualified buyers.

Major Service Area: New Construction

Goal: To construct and sell new affordable single-family homes to provide increased homeownership opportunities to qualified low and moderate income buyers.

PERFORMANCE SUMMARY:

Major Service Area	Performance Indicator	Measure Type	FY07 Actual	FY08 Actual	FY09 Obj.	FY09 Actual	FY10 Obj.	Benchmark Target
Lead Agency Admin.	% of HOME consortium members and participating CHDO's that are in full compliance	Effectiveness	92%	100%	100%	92%	100%	100%
Down Payment Assistance	% receiving down payment assistance that complete homebuyer education classes	Effectiveness	75%	100%	100%	100%	100%	100%
New Construction	% of new homes sold within four months of obtaining a certificate of occupancy	Effectiveness	N/A	85%	85%	100%	85%	85%

BUDGET SUMMARY:

HOME Administration

Cost Center #: 2500						
	2006-2007	2007-2008	2008-2009	2008-2009	2009-2010	2009-2010
	Actual Expenditures	Actual Expenditures	Council Approved*	Actual Expenditures**	Manager Recommended	Council Approved
Personnel Services	\$ 1,262	\$ 4,402	\$ 73,736	\$ -	\$ 76,473	\$ 76,473
Operations	\$ 5,745	\$ 898	\$ 13,664	\$ 123	\$ 13,635	\$ 13,635
Total Expenditures	\$ 7,007	\$ 5,300	\$ 87,400	\$ 123	\$ 90,108	\$ 90,108
% budget change	-25%	-24%	1549%			3%
* as amended						
**as of 7/20/09						
Authorized FTE	1.25	1.50	1.50	1.50	1.50	1.50
NOTE (1): An additional 1.5 FTE located in CDGB - Administration budget.						
NOTE (2): HOME budgets are "project" budgets and remain in use over multiple fiscal years.						

HOME Projects

Cost Center #: 2505						
	2006-2007	2007-2008	2008-2009	2008-2009	2009-2010	2009-2010
	Actual Expenditures	Actual Expenses	Council Approved*	Actual Expenditures**	Manager Recommended	Council Approved
Operations	\$ 30,998	\$ 130,571	\$327,612	\$ 93,871	\$ 293,082	\$ 293,082
Total Expenditures	\$ 30,998	\$ 130,571	\$ 327,612	\$ 93,871	\$ 293,082	\$ 293,082
% budget change	-33%	321%	151%			-11%
* as amended						
**as of 7/20/09						
Authorized FTE	0.00	0.00	0.00	0.00	0.00	0.00
NOTE (1): HOME budgets are "project" budgets and remain in use over multiple fiscal years.						

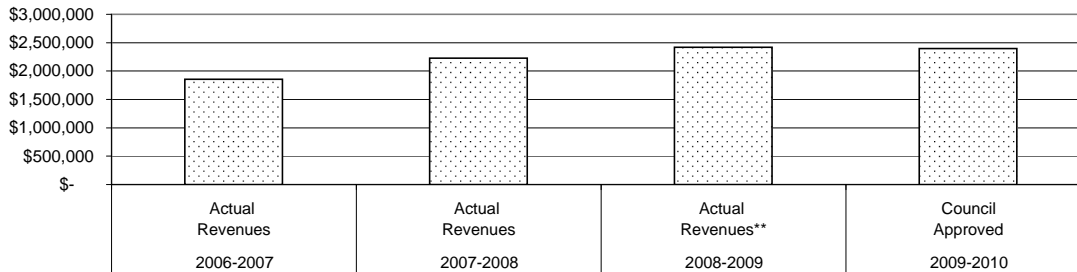
Transportation Improvement Fund Revenue

Fund 290

	2006-2007 Actual Revenues	2007-2008 Actual Revenues	2008-2009 Council Approved*	2008-2009 Actual Revenues**	2009-2010 Manager Recommended	2009-2010 Council Approved
Non-Operating Revenues	\$ 1,854,935	\$ 2,226,822	\$ 2,324,156	\$ 2,421,981	\$ 2,398,761	\$ 2,398,761
Total Revenues	\$ 1,854,935	\$ 2,226,822	\$ 2,324,156	\$ 2,421,981	\$ 2,398,761	\$ 2,398,761
% budget change	13%	20%	4%			3%

* as amended
**as of 7/20/09

Transportation Improvement Fund- Revenue Trend

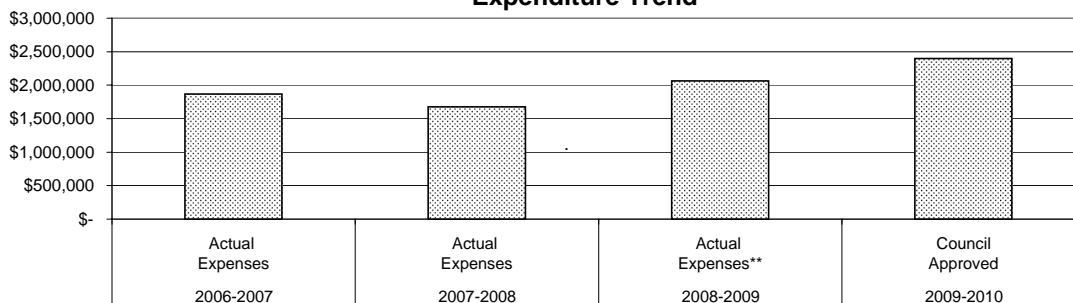


Transportation Improvement Fund Expenditures

	2006-2007 Actual Expenses	2007-2008 Actual Expenses	2008-2009 Council Approved	2008-2009 Actual Expenses**	2009-2010 Manager Recommended	2009-2010 Council Approved
Transportation Projects	\$ 1,866,945	\$ 1,674,902	\$ 2,324,156	\$ 2,062,172	\$ 2,398,761	\$ 2,398,761
Total Expenditures	\$ 1,866,945	\$ 1,674,902	\$ 2,324,156	\$ 2,062,172	\$ 2,398,761	\$ 2,398,761
% budget change	-61%	-10%	39%			3%

* as amended
**as of 7/20/09

Transportation Improvement Fund- Expenditure Trend



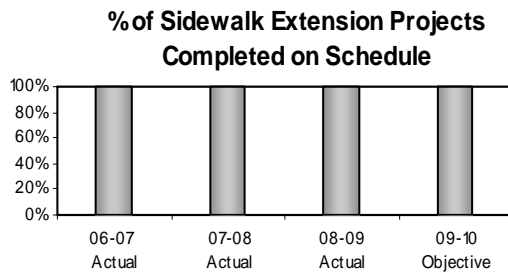
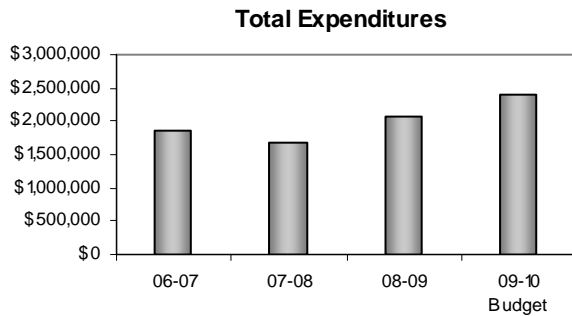
TRANSPORTATION IMPROVEMENT PROJECTS

MISSION: The Transportation Department manages the Transportation Project Fund to accelerate and leverage construction of needed projects on NCDOT and City facilities for the benefit and welfare of the traveling public.

PROGRAM LOCATOR:

Fund: Transportation Improvement Fund
Functional Area: Public Works
Department: Transportation
Division: **Transp. Improvement Projects**

BUDGET & PERFORMANCE HIGHLIGHTS:



*FY09 pending construction start

MAJOR SERVICE(S) PROVIDED:

- Intersection and Roadway System Improvements
- Pedestrian System Improvements
- Participation in intra-county roadway issues within the framework of the Cabarrus-Rowan Metropolitan Planning Organization (CRMPO)
- Provide annual construction and finance report to City Council
- Work through the Ferguson Group to provide lobby efforts to secure federal grants for local roadway improvement projects

FY 2008-09 MAJOR ACCOMPLISHMENTS:

- Completed construction of the Lawndale Avenue Sidewalk Extension.
- Identified consulting engineer and provided initial local match funding for preliminary engineering and environmental assessment documents for the Burrage Rd. Bridge Replacement Project. (NCDOT Program Development Project B-5000).

- Identified consulting engineer for preliminary engineering and environmental assessment documents for the Derita Rd. Improvement Project U-4910A.
- Continued active participation in all CRMPO meetings to promote the City's interests in regional transportation planning efforts and coordinated City Transportation Plans with metropolitan and regional efforts.
- Maintained \$400,000 Fund Balance for use to leverage Federal and State Grants.

FY 2009-10 MAJOR BUDGET CHANGES / NEW REQUESTS / FOCUS AREAS:

- Provide \$1.23 Million annual COPs debt service for completed Transportation Fund projects through 2011.
- Continue with FY 10 local match funding for right-of-way procurement and construction of the Burrage Rd. Bridge Replacement Project. (NCDOT Program Development Project B-5000).
- Continue with FY-10 local match funds for Derita Rd. Improvement Project U-4910A.
- Continue to fund sidewalk extensions identified and reprioritized under the Pedestrian Improvement Program in the amount of \$100,000 per year.
- Continue active participation by Transportation staff in all CR MPO TCC meetings to promote the City's interest in regional transportation planning efforts.

STEPS / PROGRAMS BEING UNDERTAKEN TO ENHANCE PERFORMANCE:

- Monitor project letting schedules, expenditures, and reserve balance through individual project account numbers assigned within the Transportation Improvement Fund.
- Assure schedules are met on time through effective management of City forces and private contractors working on PIP sidewalk extension projects.
- Identify and forecast roadway capacity problems on the local roadway system and provide advance project planning to mitigate Level of Service (LOS) drops through application of City ordinances and regulations.
- Provide annual review and adoption of the City of Concord Transportation Plan.

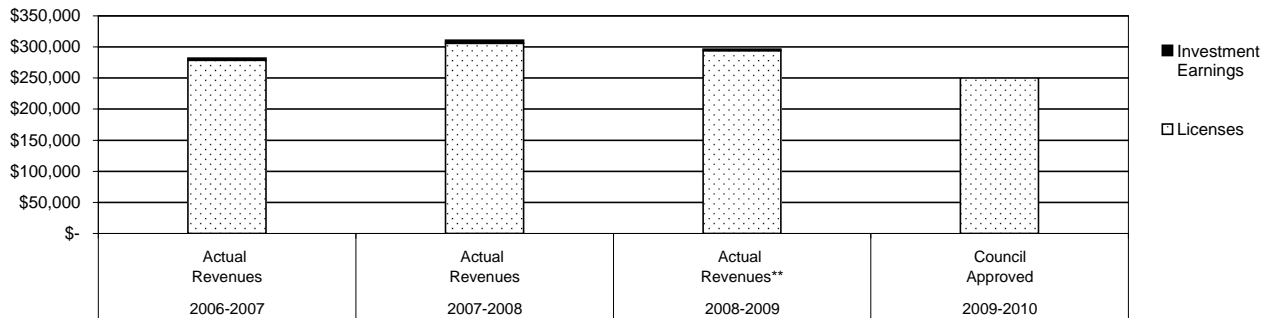
Additional \$5 Vehicle Tax (Transit) Revenue

Fund 292

	2006-2007 Actual Revenues	2007-2008 Actual Revenues	2008-2009 Council Approved*	2008-2009 Actual Revenues**	2009-2010 Manager Recommended	2009-2010 Council Approved
Licenses	\$ 278,302	\$ 305,820	\$ 280,000	\$ 293,738	\$ 250,000	\$ 250,000
Investment Earnings	\$ 3,972	\$ 5,025	\$ 3,000	\$ 2,811	\$ -	\$ -
Total Revenues	\$ 282,274	\$ 310,845	\$ 283,000	\$ 296,549	\$ 250,000	\$ 250,000
% budget change	1%	10%	-9%			-12%

* as amended
** as of 7/20/09

Additional \$5 Vehicle Tax - Transit Revenue

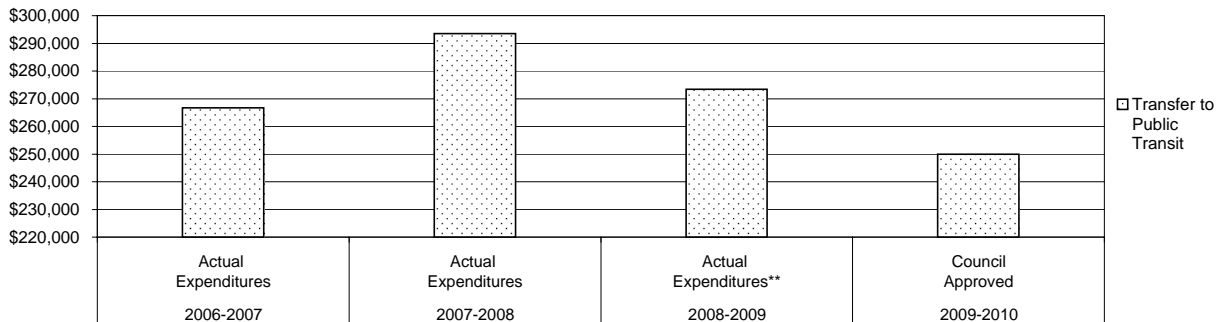


Additional \$5 Vehicle Tax (Transit) Expenditures

	2006-2007 Actual Expenditures	2007-2008 Actual Expenditures	2008-2009 Council Approved*	2008-2009 Actual Expenditures**	2009-2010 Manager Recommended	2009-2010 Council Approved
By Department						
Transfer to Public Transit	\$ 266,665	\$ 293,524	\$ 283,000	\$ 273,439	\$ 250,000	\$ 250,000
Total Expenditures	\$ 266,665	\$ 293,524	\$ 283,000	\$ 273,439	\$ 250,000	\$ 250,000
% budget change	-4%	10%	-4%			-12%

* as amended
** as of 7/20/09

Additional \$5 Vehicle Tax - Transit Expenditures



ADDITIONAL \$5 VEHICLE TAX- TRANSIT

MISSION: N/A

PROGRAM LOCATOR:

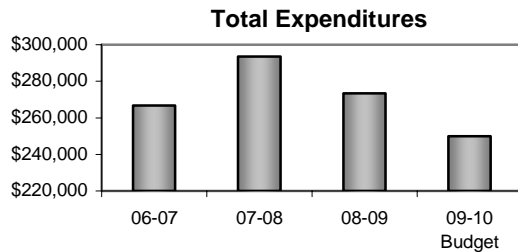
Fund: Additional \$5 Vehicle Tax - Transit

Functional Area: Addl. \$5 Vehicle Tax - Transit

Department: **Addl. \$5 Vehicle Tax - Transit**

Division: N/A

BUDGET & PERFORMANCE HIGHLIGHTS:



MAJOR SERVICE(S) PROVIDED:

- Budget unit serves as a Special Revenue Fund pass through agent for funding dedicated to Public Transit

FY 2008-09 MAJOR ACCOMPLISHMENTS:

- N/A

FY 2009-10 MAJOR BUDGET CHANGES / NEW REQUESTS / FOCUS AREAS:

- N/A

STEPS / PROGRAMS BEING UNDERTAKEN TO ENHANCE PERFORMANCE:

- N/A

PERFORMANCE GOALS:Major Service Area: N/A

Goal: N/A

PERFORMANCE SUMMARY:

- N/A

BUDGET SUMMARY:

Cost Center #: 8200						
	2006-2007	2007-2008	2008-2009	2008-2009	2009-2010	2009-2010
	Actual	Actual	Council	Actual	Manager	Council
	Expenses	Expenses	Approved*	Expenses**	Recommended	Approved
Transfers	\$ 266,665	\$ 293,524	\$ 283,000	\$ 273,439	\$ 250,000	\$ 250,000
Total Expenditures	\$ 266,665	\$ 293,524	\$ 283,000	\$ 273,439	\$ 250,000	\$ 250,000
% budget change	-4%	10%	-4%			-12%
* as amended						
**as of 7/20/09						