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Special Revenue Funds

OVERVIEW: Special Revenue Funds are funds that are used or required to account for specific revenues that are legally restricted to expenditures for particular purposes. Special Revenue Funds include the Municipal Service District, HOME Consortium - Administration and Projects, Community Development Block Grant (CDBG) – Administration and Projects, Section 8 Housing Choice Voucher Program, and the Additional \$5 Vehicle Tax for Public Transit.

FUNDS:

Municipal Service District: The Municipal Service District serves as a pass-through agent for taxes levied on behalf of and remitted to the Concord Downtown Redevelopment Corporation for use in the promotion and improvement of the City's downtown area. Additional information regarding the Municipal Service District may be obtained by contacting Pam Hinson, Director of Finance, at (704) 920-5220 or via email at hinsonp@concordnc.gov.

Section 8 Housing Choice Voucher Program: The Section 8 Housing Choice Voucher Program is responsible for assisting low-income families in finding affordable and decent housing in the private rental market. Additional information regarding the Voucher Program may be obtained by contacting Angela Graham, Director of Public Housing, at (704) 788-1139 or via email at grahamaj@concordnc.gov.

Community Development Block Grant (CDBG) – Administration and Projects: The CDBG – Administration and Project Department is responsible for administering and outlining Federal community development monies designated for serving low to moderate-income areas of the City. Funds are granted through the U.S. Department of Housing and Urban Development. Additional information regarding Community Development Block Grants may be obtained by contacting Mary Powell-Carr, Community Development Manager, at (704) 920-5142 or via email at carrm@concordnc.gov.

HOME Consortium - Administration and Projects: The Cabarrus, Iredell, and Rowan HOME Consortium was established in 1996 as an entitlement area to receive HOME Investment Partnership funds through the U.S. Department of Housing and Urban Development. The HOME program allows participating jurisdictions to address affordable housing issues through renovations of existing homes and by constructing new units. The Consortium members include the counties of Cabarrus, Iredell, and Rowan, the towns of Davidson and Mooresville, and the cities of Concord, Kannapolis, Salisbury, and Statesville. The City of Concord serves as the lead entity. Additional information regarding the HOME Consortium Department may be obtained by contacting Mary Powell-Carr, Community Development Manager, at (704) 920-5142 or via email at carrm@concordnc.gov.

Additional \$5 Vehicle Tax for Public Transit: The \$5 Vehicle Tax for Public Transit Fund serves as a pass-through agent for annual vehicle license taxes approved by the City of Concord under G.S. with operation of the Concord-Kannapolis Rider Public Transit System. This special revenue fund accounts for the tax revenue and transfer of funds to the City's Public Transit Fund. Additional information regarding the Additional \$5 Vehicle Tax Fund for Public Transit may be obtained by contacting Pam Hinson, Director of Finance, at (704) 920-5220 or via email at hinsonp@concordnc.gov.

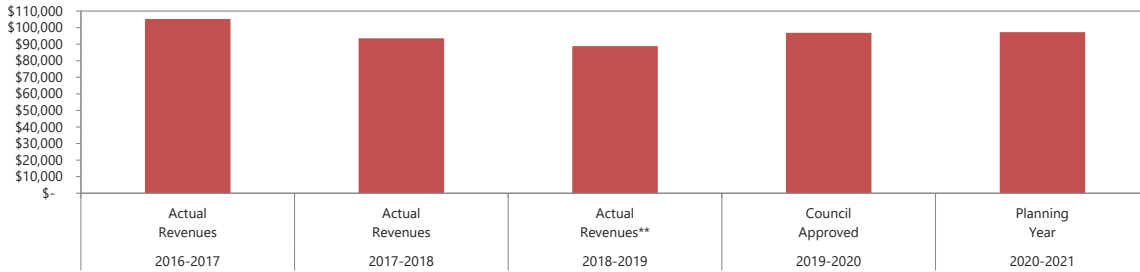
Market Rate Units Fund: The Market Rate Units Fund is used to account for funds received for market rate housing and related expenses. Additional information regarding the Market Rate Program may be obtained by contacting Angela Graham, Director of Public Housing, at (704) 788-1139 or via email at grahamaj@concordnc.gov.

Municipal Service District Revenue

	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020	2020-2021
	Actual Revenues	Actual Revenues	Council Approved*	Actual Revenues**	Manager Recommended	Council Approved	Planning Year
Fund 201							
Current Levy Collection	\$ 105,203	\$ 93,547	\$ 92,264	\$ 88,846	\$ 96,830	\$ 96,830	\$ 97,310
Total Revenue	\$ 105,203	\$ 93,547	\$ 92,264	\$ 88,846	\$ 96,830	\$ 96,830	\$ 97,310
% budget change		-11.1%		-5%		5%	

*as amended **as of August 6, 2019

Municipal Service District Revenue Trend

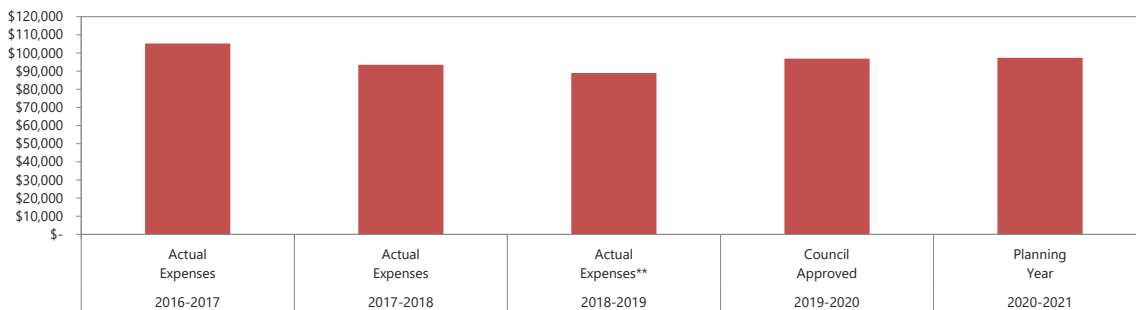


Municipal Service District Expenditures

	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020	2020-2021
	Actual Expenses	Actual Expenses	Council Approved*	Actual Expenses**	Manager Recommended	Council Approved	Planning Year
Budget Unit							
Concord Downtown Development Corp.	\$ 105,203	\$ 93,464	\$ 92,264	\$ 89,028	\$ 96,830	\$ 96,930	\$ 97,310
Total Expenditures	\$ 105,203	\$ 93,464	\$ 92,264	\$ 89,028	\$ 96,830	\$ 96,930	\$ 97,310
% budget change		-11%		-5%		9%	

* as amended
**as of August 6, 2019

Municipal Service District Expenditure Trend



Concord Downtown Development Corp.

Mission Statement

N/A

Major Services Provided

Budget Unit serves as a Special Revenue Fund pass-through agent for funding dedicated to the Concord Downtown Development Corporation.

Organizational Chart Locator

Fund: 201 Municipal Service District Revenue

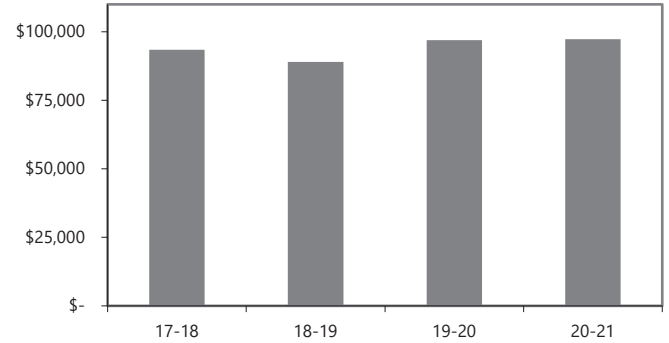
Functional Area: Municipal Service District

Budget Unit: **5000 Concord Downtown Development Corp.**

Personnel Summary

Fiscal Year	FTE
16-17	0
17-18	0
18-19	0
19-20 Request	0

Budget Expenditure Trend



Budget by Category

Budget Unit#: 5000	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020	2020-2021
	Actual Expenses	Actual Expenses	Council Approved*	Actual Expenses**	Manager Recommended	Council Approved	Planning Year
Operations	\$ 105,203	\$ 93,464	\$ 92,264	\$ 89,028	\$ 96,830	\$ 96,930	\$ 97,310
Total Expenditures	\$ 105,203	\$ 93,464	\$ 92,264	\$ 89,028	\$ 96,830	\$ 96,930	\$ 97,310
% budget change		-11%		-5%		5%	

* as amended

**as of August 6, 2019

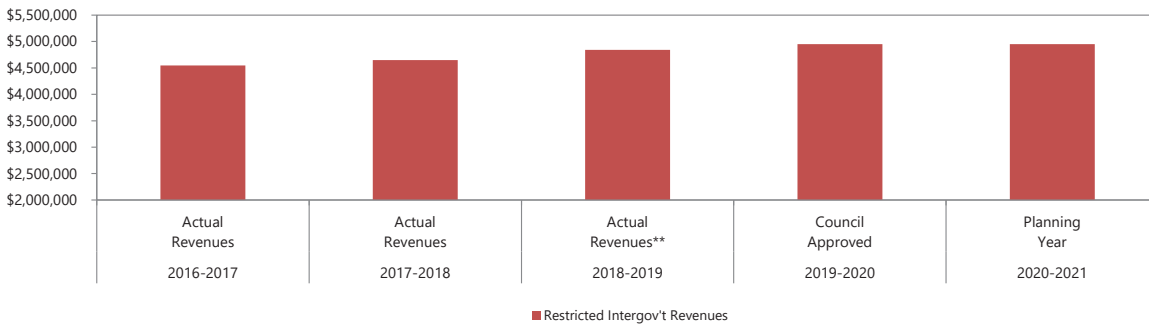
Section 8 Voucher Program Revenues

Fund 210	2016-2017 Actual Revenues	2017-2018 Actual Revenues	2018-2019 Council Approved*	2018-2019 Actual Revenues**	2019-2020 Manager Recommended	2019-2020 Council Approved	2020-2021 Planning Year
Restricted Intergov't Revenues	\$ 4,547,877	\$ 4,647,246	\$ 4,913,527	\$ 4,840,542	\$ 4,949,729	\$ 4,949,729	\$ 4,949,729
Total Revenue	\$ 4,547,877	\$ 4,647,246	\$ 4,913,527	\$ 4,840,542	\$ 4,949,729	\$ 4,949,729	\$ 4,949,729
% budget change		2%		4%		7%	

* as amended

**as of August 6, 2019

Section 8 Revenue Trend



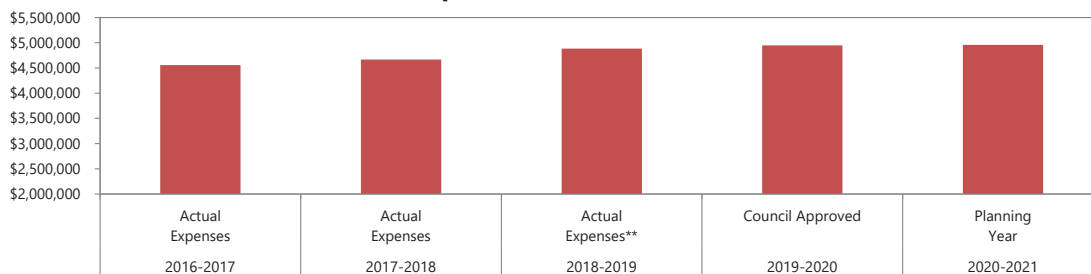
Section 8 Voucher Program Expenditures

Budget Unit	2016-2017 Actual Expenses	2017-2018 Actual Expenses	2018-2019 Council Approved*	2018-2019 Actual Expenses**	2019-2020 Manager Recommended	2019-2020 Council Approved	2020-2021 Planning Year
Section 8 Voucher Program	\$ 4,557,763	\$ 4,666,320	\$ 4,913,527	\$ 4,884,068	\$ 4,949,729	\$ 4,949,729	\$ 4,959,500
Total Expenditures	\$ 4,557,763	\$ 4,666,320	\$ 4,913,527	\$ 4,884,068	\$ 4,949,729	\$ 4,949,729	\$ 4,959,500
% budget change		2%		5%		1%	

* as amended

**as of August 6, 2019

Section 8 Voucher Program Expenditure Trend



Section 8 Housing Choice Voucher Program

Mission Statement

The City of Concord Housing Department serves low-income families for whom conventional housing is unaffordable. Our mission is to provide these families with decent, safe, and sanitary housing while supporting their efforts to achieve economic independence and self-sufficiency.

Major Services Provided

- Decent, Safe, and Sanitary Housing.
- Family Self-Sufficiency.
- Accounting.
- Education.

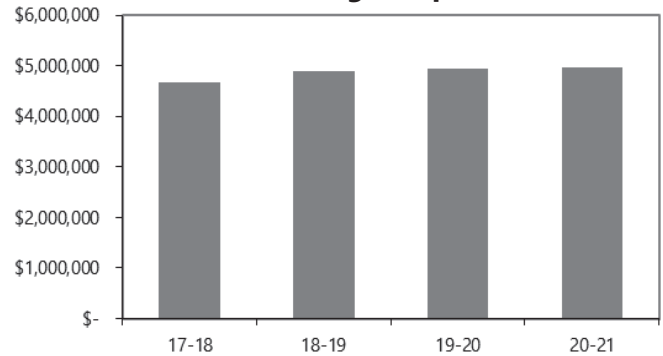
Organizational Chart Locator

Fund: 210 Voucher Program
Functional Area: Public Housing
Budget Unit: **1500 Vouchers**

Personnel Summary

Fiscal Year	FTE
16-17	4.4
17-18	4.4
18-19	4.4
19-20 Request	4.4

Budget Expenditure Trend



FY 18-19 Major Accomplishments

- The Housing Department continues to educate Housing Choice Voucher Landlords by hosting a yearly Landlord Workshop. We had over 20 landlords to participate in the lunch and learn program. This informative program covers all phases of what both new and existing landlords need to know to comply with HUD rules and regulations.
- Seven (7) Section 8 residents graduated from the Family Self-Sufficiency program with two (2) participants obtaining Homeownership.
- Implement a new process to accept applications through an online portal. This function will allow potential clients to apply online as well as get status updates.

FY 19-20 Budget Highlights

- Maintain a 98% lease-up of our Housing Choice Voucher units to assist families in need of decent, safe, and sanitary housing.
- Triannual certification to help relieve the administrative burden by allowing clients who are on a fixed income to recertify every three years.
- Work closely with community partners to research, identify, and align resources to assist families on the path to a life of economic independence.
- Encourage self-sufficiency of participant families and assist in the expansion of family opportunities which address educational, socio-economic, recreational, and other human resource needs.

Steps/Programs to Enhance Performance

- Provide decent, safe, and sanitary housing in good repair – in compliance with program uniform physical condition standards.
- Promote fair housing and the opportunity for very low-income and low-income families throughout Cabarrus County, of all races, ethnicities, national origins, religions, ethnic backgrounds, and with all types of disabilities, to participate in the Housing Choice Voucher program and its services.
- Attain and maintain a high level of standards and professionalism in day-to-day management of all program components.
- Continue to provide education on policies and procedures through annual Landlord workshops.

Performance Summary

Major Service Area	Performance Goal	Performance Measure	Measure Type	FY18 Actual	FY19 Obj.	FY19 Year-End	FY20 Obj.	Industry Benchmark
Decent, Safe, & Sanitary House	Provide high quality housing to residents/clients to obtain a safe & enjoyable living environment.	% of Utilization of Voucher Funding Authorized	Effectiveness	98%	100%	96%	98%	98%
Family Self-Sufficiency	Provide Family Self-Sufficiency support resources to our housing residents in order to promote the ultimate goal of homeownership.	# of participants in the FSS Program	Workload	78	80	74	80	25
Accounting	Provide accurate financial information, in a timely manner, to the City and the Department of Housing & Urban Development to comply with local/state/federal laws, governmental accounting, & regulatory requirements.	No Measure						
Education	To improve on educating landlords/property owners in the Housing Choice Voucher Program through forums and workshops.	% of new landlords attending landlord forums/workshops	Effectiveness	98%	100%	90%	100%	100%
Self-Sufficiency	To utilize our homeownership program and coordinator to continue to encourage all program participants of the benefits of Self-Sufficiency.	No Measure						

Budget by Category

	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020	2020-2021
Budget Unit #: 1500	Actual Expenses	Actual Expenses	Council Approved*	Actual Expenses**	Manager Recommended	Council Approved	Planning Year
Personnel	\$ 69,028	\$ 73,907	\$ 80,276	\$ 72,091	\$ 81,528	\$ 81,528	\$ 83,289
Operations	\$ 2,915	\$ 6,077	\$ 4,963	\$ 4,495	\$ 10,507	\$ 10,507	\$ 10,580
Operating Expense - Control	\$ 4,485,820	\$ 4,586,336	\$ 4,828,288	\$ 4,807,482	\$ 4,857,694	\$ 4,857,694	\$ 4,865,631
Total Expenditures	\$ 4,557,763	\$ 4,666,320	\$ 4,913,527	\$ 4,884,068	\$ 4,949,729	\$ 4,949,729	\$ 4,959,500
% budget change		2.4%		5%		1%	

* as amended

**as of August 6, 2019

Community Development Block Grant (CDBG) Revenues

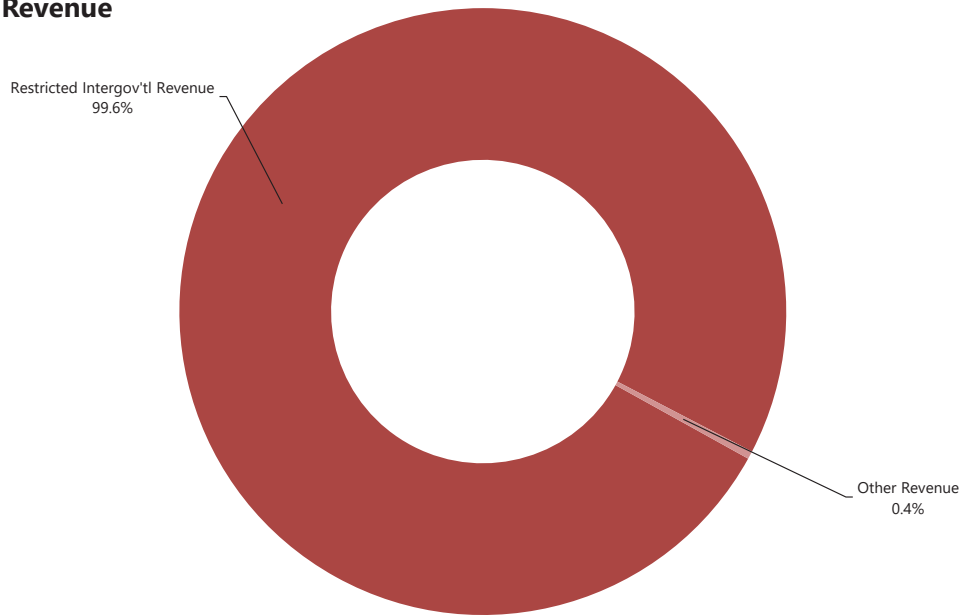
Fund 310

	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020	2020-2021
	Actual Revenue	Actual Revenue	Council Approved*	Actual Revenue**	Manager Recommended	Council Approved	Planning Year
Restricted Intergov'tl Revenue	\$ 540,612	\$ 532,098	\$ 588,995	\$ 588,995	\$ 633,508	\$ 633,508	\$ 590,040
Other Revenue	\$ -	\$ -	\$ 2,404	\$ 2,404	\$ 2,665	\$ 2,665	\$ -
Total Revenue	\$ 540,612	\$ 532,098	\$ 591,399	\$ 591,399	\$ 636,173	\$ 636,173	\$ 590,040
% budget change		-2%		11%		8%	0%

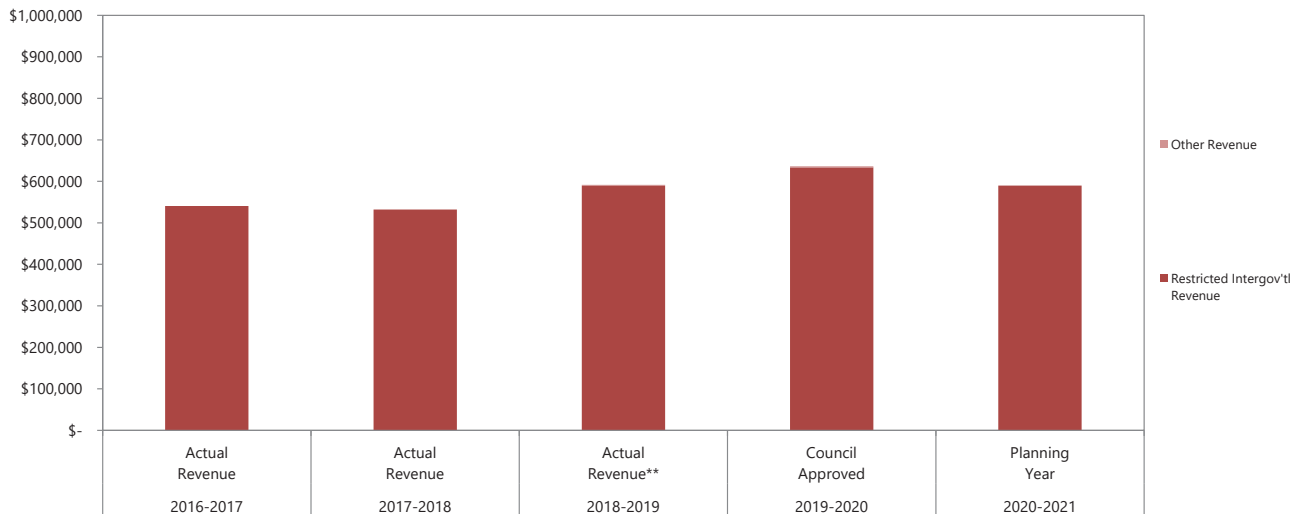
* as amended

**as of August 6, 2019

FY20 CDBG Revenue



CDBG Revenue Trend

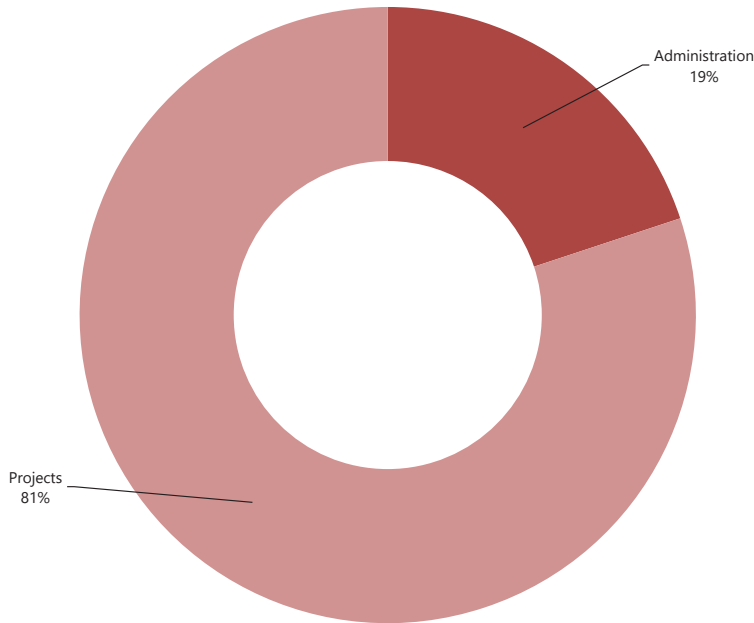


Community Development Block Grant (CDBG) Expenditures

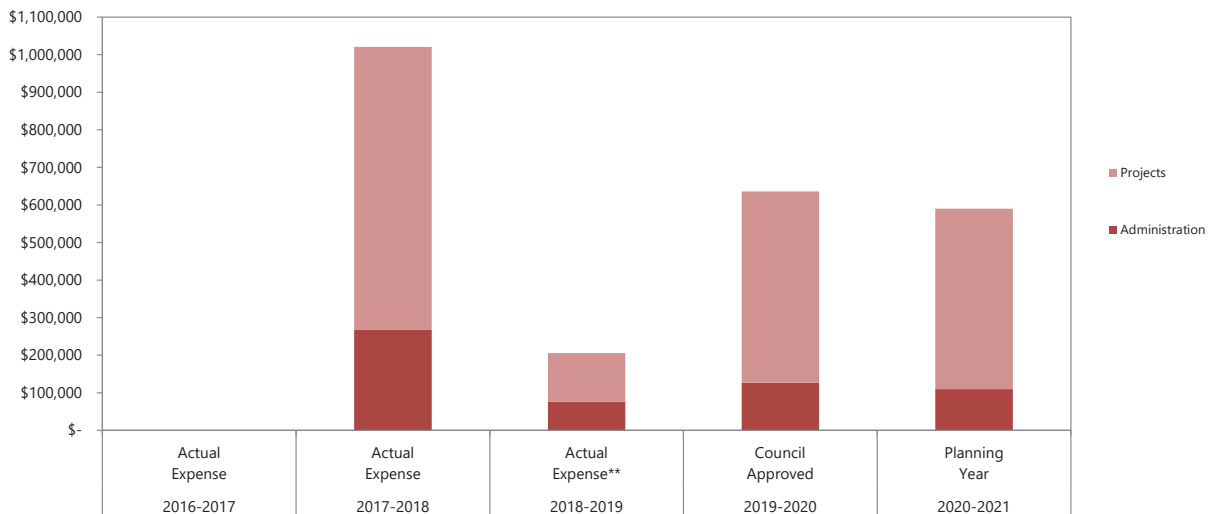
	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020	2020-2021
Budget Unit	Actual Expense	Actual Expense	Council Approved*	Actual Expense**	Manager Recommended	Council Approved	Planning Year
Administration	\$ -	\$ 268,158	\$ 111,410	\$ 75,987	\$ 126,701	\$ 126,701	\$ 109,519
Projects	\$ -	\$ 752,797	\$ 479,989	\$ 129,480	\$ 509,472	\$ 509,472	\$ 480,521
Total Expenditures	\$ -	\$ 1,020,955	\$ 591,399	\$ 205,467	\$ 636,173	\$ 636,173	\$ 590,040
% budget change				-80%		8%	

* as amended
 **as of August 6, 2019

FY20 CDBG Expenditures



CDBG Expenditure Trend



Community Development Block Grant (CDBG) Administration & Projects 2019

Mission Statement

The CDBG program for the City of Concord exists to provide individual citizens, neighborhoods, non-profit organizations, and other government agencies with neighborhood revitalization assistance, housing rehabilitation, new home construction, job creation, infrastructure improvements, code enforcement, and blight clearance to enhance the vitality, safety, and attractiveness of Concord's neighborhoods.

Major Services Provided

- CDBG Administration and Sub-Recipient Program Management.
- Emergency Needs Program Assisting Low and Moderate-Income Homeowners.
- Provide funding for infrastructure needs (i.e. sidewalks, road repairs) in LMI neighborhoods.

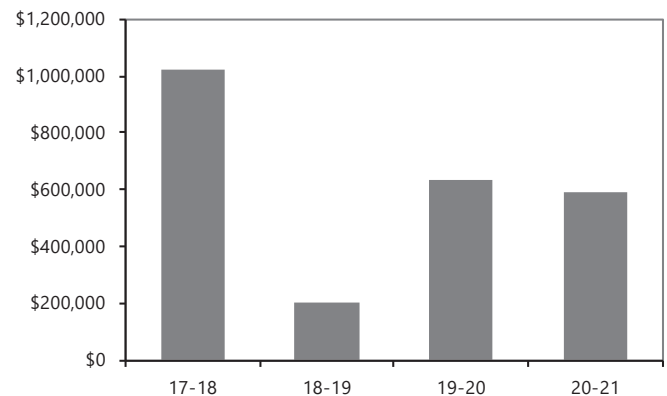
Organizational Chart Locator

Fund: 310 Community Development Block Grant
Functional Area: Planning & Neighborhood Development
Budget Unit: **CDBG Administration & Projects 2019**

Personnel Summary

Fiscal Year	FTE
16-17	1.2
17-18	1.2
18-19	1.2
19-20 Request	1.2

Budget Expenditure Trend



FY 18-19 Major Accomplishments

- Committed funds for completion of 1 major infrastructure improvement project in an LMI area.
- Identified vacant houses to eliminate slum and blight in targeted LMI neighborhoods.
- Begin the next phase of renovations for the lower level at ClearWater.
- Apply for additional funding from North Carolina Housing Finance Agency to allow additional usage of CDBG funds.
- Begun several emergency repair projects for heating needs.

FY 19-20 Budget Highlights

- Work to improve Community Relations within LMI neighborhoods by adding a team member as a neighborhood liaison.
- Host Fair Housing Training for Landlords/Renters to fulfill Analysis of Impediments need.
- Work with code enforcement to target vacant/abandoned housing for neighborhood stabilization.
- Complete the next phase of renovation for the lower level at ClearWater.
- Continue to provide emergency rehabilitation assistance for LMI households.

Steps/Programs to Enhance Performance

- Complete and dispense new Operations Manual for ClearWater.
- Work to increase citizen knowledge of community development efforts through workshops and presentations.
- Research/apply for additional funding sources to help support the community development mission of ClearWater.
- Continue efforts to work with local community agencies (subrecipients) to provide funding assistance for service programs and operations.

Performance Summary

Major Service Area	Performance Goal	Performance Measure	Measure Type	FY18 Actual	FY19 Obj.	FY19 Year-End	FY20 Obj.	Industry Benchmark
CDBG Administration	To provide on-going technical assistance, on-site monitoring visits and program support to CDBG sub-recipients in order to achieve full regulatory compliance through effective program administration.	% of sub-recipients that are in full compliance	Effectiveness	100%	100%	100%	100%	100%
		% of Allowable Administrative funds expended	Effectiveness	100%	100%	78%	100%	100%
		# of households assisted with emergency needs	Workload	3	12	5	12	13
Emergency Needs	To provide timely assistance to low and moderate-income homeowners with emergency repairs in order to achieve program objectives and expend grant funds in a timely manner.	% of available emergency needs funds expended	Effectiveness	60%	85%	41%	85%	90%

Budgets by Category

	2016-2017 Actual Expenses	2017-2018 Actual Expenses	2018-2019 Council Approved*	2018-2019 Actual Expenses**	2019-2020 Manager Recommended	2019-2020 Council Approved	2020-2021 Planning Year
Budget Unit #: 3111							
Personnel Services	\$ -	\$ 244,740	\$ 92,454	\$ 73,296	\$ 94,023	\$ 94,023	\$ 94,023
Operations	\$ -	\$ 23,418	\$ 18,956	\$ 2,691	\$ 32,678	\$ 32,678	\$ 15,496
Total Expenditures	\$ -	\$ 268,158	\$ 111,410	\$ 75,987	\$ 126,701	\$ 126,701	\$ 109,519
% budget change				-72%		0%	

* as amended

**as of August 6, 2019

NOTE (1): CDBG budgets are "project" budgets and remain in use over multiple fiscal years.

	2016-2017 Actual Expenses	2017-2018 Actual Expenses	2018-2019 Council Approved*	2018-2019 Actual Expenses**	2019-2020 Manager Recommended	2019-2020 Council Approved	2020-2021 Planning Year
Budget Unit #: 3112							
Operations	\$ -	\$ 752,797	\$ 479,989	\$ 129,480	\$ 509,472	\$ 509,472	\$ 480,521
Total Expenditures	\$ -	\$ 752,797	\$ 479,989	\$ 129,480	\$ 509,472	\$ 509,472	\$ 480,521
% budget change				-83%		6%	

* as amended

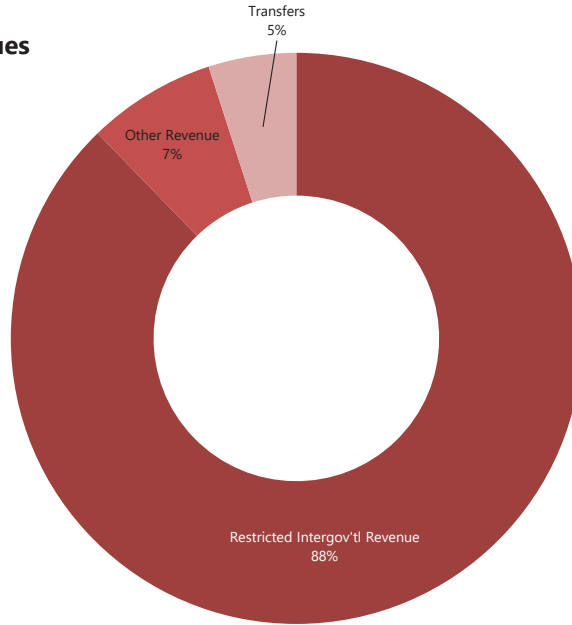
**as of August 6, 2019

NOTE (1): CDBG budgets are "project" budgets and remain in use over multiple fiscal years.

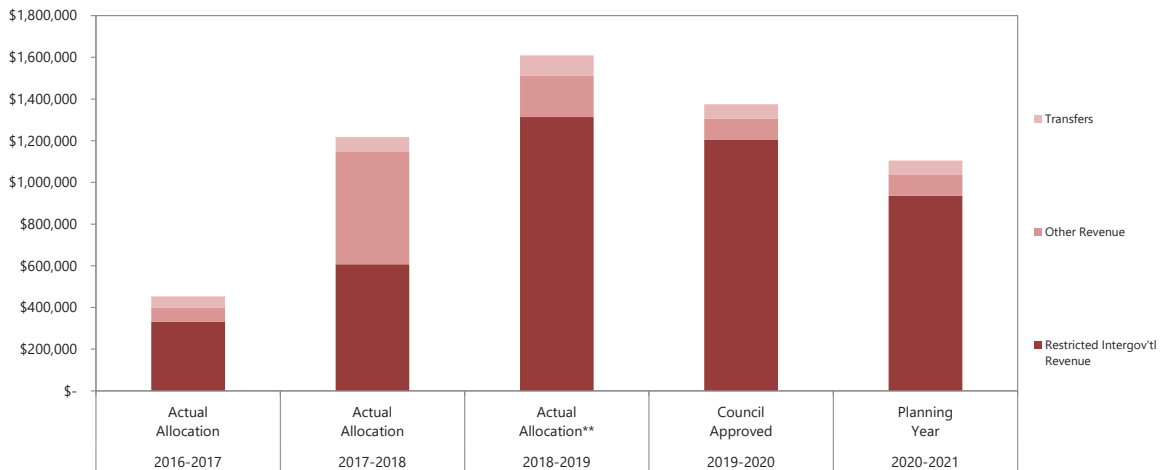
Home Consortium Revenues

	2016-2017 Actual Allocation	2017-2018 Actual Allocation	2018-2019 Council Approved*	2018-2019 Actual Allocation**	2019-2020 Manager Recommended	2019-2020 Council Approved	2020-2021 Planning Year
Fund 320							
Restricted Intergov'tl Revenue	\$ 331,336	\$ 607,043	\$ 1,313,824	\$ 1,313,824	\$ 1,206,157	\$ 1,206,157	\$ 935,930
Other Revenue	\$ 67,777	\$ 541,770	\$ 198,101	\$ 198,101	\$ 100,000	\$ 100,000	\$ 100,000
Transfers	\$ 53,687	\$ 68,348	\$ 83,425	\$ 97,872	\$ 68,347	\$ 68,347	\$ 68,347
Total Revenue	\$ 452,800	\$ 1,217,161	\$ 1,595,350	\$ 1,609,797	\$ 1,374,504	\$ 1,374,504	\$ 1,104,277
% budget change		168%		32%		-14%	
* as amended							
**as of August 6, 2019							

FY20 Home Consortium Revenues



Home Revenue Trend

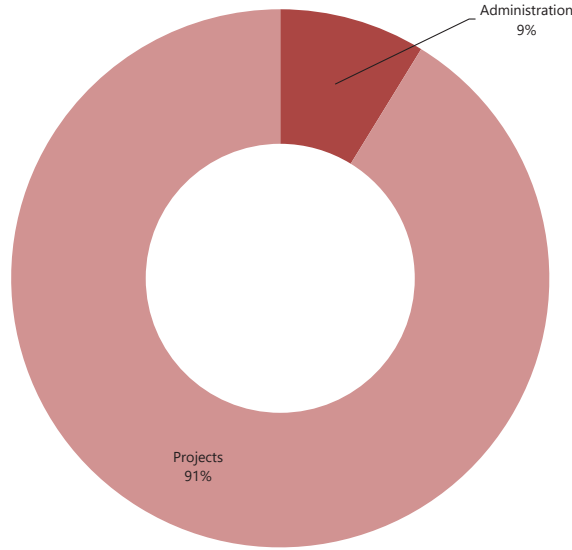


Home Consortium Expenditures

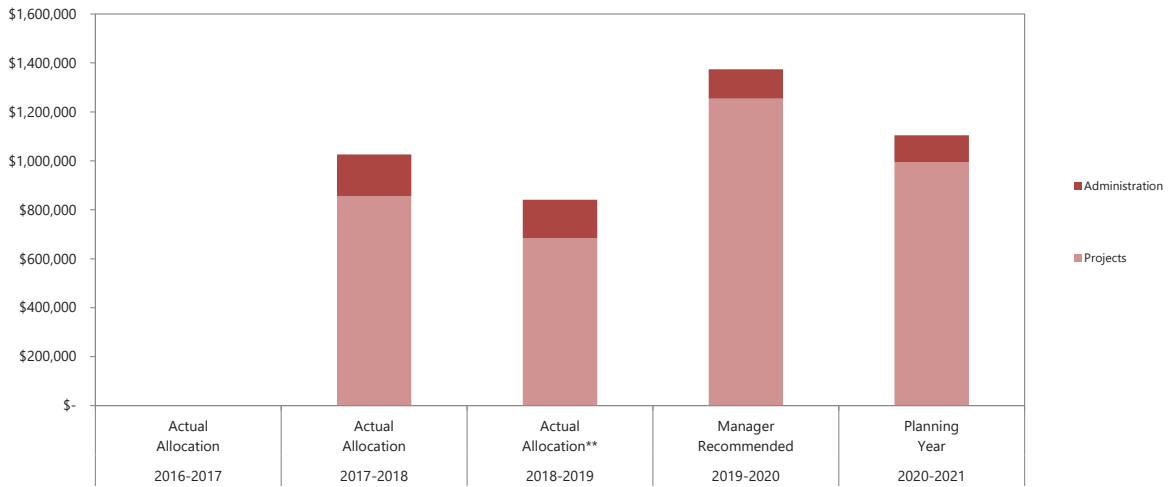
	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020	2020-2021
	Actual	Actual	Council	Actual	Manager	Council	Planning
	Allocation	Allocation	Approved*	Allocation**	Recommended	Approved	Year
Budget Units							
Administration	\$ -	\$ 170,803	\$ 138,779	\$ 157,264	\$ 120,616	\$ 120,616	\$ 109,686
Projects	\$ -	\$ 855,373	\$ 1,456,571	\$ 683,922	\$ 1,253,888	\$ 1,253,888	\$ 994,618
Total Expenditures	\$ -	\$ 1,026,176	\$ 1,595,350	\$ 841,186	\$ 1,374,504	\$ 1,374,504	\$ 1,104,304
% budget change				-18%			-14%

* as amended
 **as of August 6, 2019

FY 20 Home Consortium Expenditures



Home Expenditure Trends



Home Consortium Administration & Projects 2019

Mission Statement

The HOME Consortium exists to provide low and moderate-income citizens with major housing rehabilitation, new home construction, and homebuyer assistance to improve their quality of life and enhance the vitality, safety, and attractiveness of neighborhoods.

Major Services Provided

- Lead Agency Administration of the Cabarrus / Iredell / Rowan HOME Consortium.
- Down Payment Assistance to Low and Moderate-Income Homebuyers.
- New Construction of Affordable Housing Units.

Organizational Chart Locator

Fund: 320 Home Consortium

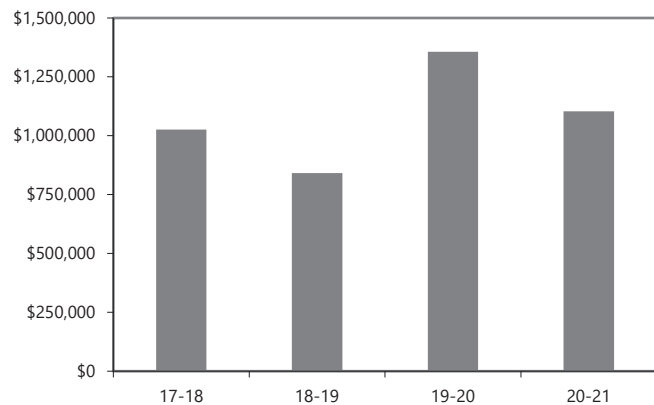
Functional Area: Planning & Neighborhood Development

Budget Unit: **Home Administration & Projects 2019**

Personnel Summary

Fiscal Year	FTE
16-17	0.8
17-18	0.8
18-19	0.8
19-20 Request	0.8

Budget Expenditure Trend



FY 18-19 Major Accomplishments

- Sold 1 lot to Habitat and committed additional funds for 2 new homes.
- Completed site work for new construction on Hawthorne St.
- Began 2 HOME whole-house rehabilitation projects.
- Contracted with IBTS to complete an Affordable Housing Market Study.
- Completed training activity for HOME Consortium members.

FY 19-20 Budget Highlights

- Complete construction of 2 new homes in LMI communities in partnership with Habitat for Humanity.
- Complete 4 HOME whole-house rehabilitation projects.
- Explore acquisition/rehab/resale option within the city.
- Continue assistance for families who need whole-house rehabilitation repairs.
- Continue assistance for First-time Homebuyers.
- Continue training efforts with HOME Consortium members.

Steps/Programs to Enhance Performance

- Establish a consistent training schedule for HOME Consortium members to provide tools to administer HOME projects more efficiently and effectively.
- Work in partnership with the Housing Department to provide information about homeownership to residents who participate in the Family Self-Sufficiency Program.
- Explore additional funding opportunities to help support the City's affordable housing construction efforts.
- Enhance monitoring efforts of City financed tax credit project in regards to HUD's Affirmatively Furthering Fair Housing (AFFH) regulations.
- Continue efforts to assist with multi-family tax credit development and rehabilitation projects.

Performance Summary

Major Service Area	Performance Goal	Performance Measure	Measure Type	FY18 Actual	FY19 Obj.	FY19 Year-End	FY20 Obj.	Industry Benchmark
Lead Agency Administration	To prove Home Consortium members and participating CHDO's technical assistance and regular monitoring visit in order to maintain compliance with program regulations.	% of HOME consortium members and participating CHDOs that are in full compliance	Effectiveness	100%	100%	100%	100%	100%
Down Payment Assistance	To offer down payment assistance and homebuyer education in order to provide homeownership opportunities to qualified buyers.	% of allowable administrative funds expended	Effectiveness	80%	75%	66%	75%	95%
New Construction	To construct and sell new affordable single-family homes to provide increased homeownership opportunities to qualified low and moderate income buyers.	# of households assisted with whole house rehabilitation	Workload	3	5	4	5	9
Down Payment Assistance	No goal	% of homebuyers receiving down payment assistance after completion of homebuyer education classes	Effectiveness	100%	100%	100%	100%	100%

Budget by Category

	2016-2017 Actual Expenses	2017-2018 Actual Expenses	2018-2019 Council Approved*	2018-2019 Actual Expenses**	2019-2020 Manager Recommended	2019-2020 Council Approved	2020-2021 Planning Year
Budget Unit #: 3209							
Personnel Services	\$ -	\$ 115,857	\$ 61,810	\$ 44,573	\$ 68,681	\$ 68,681	\$ 68,681
Operations	\$ -	\$ 54,946	\$ 76,969	\$ 112,691	\$ 51,935	\$ 51,935	\$ 41,005
Total Expenditures	\$ -	\$ 170,803	\$ 138,779	\$ 157,264	\$ 120,616	\$ 120,616	\$ 109,686

% budget change

-8%

-13%

* as amended

**as of August 6, 2019

	2016-2017 Actual Expenses	2017-2018 Actual Expenses	2018-2019 Council Approved*	2018-2019 Actual Expenses**	2019-2020 Manager Recommended	2019-2020 Council Approved	2020-2021 Planning Year
Budget Unit#: 3210							
Operations	\$ -	\$ 855,373	\$ 1,456,571	\$ 683,922	\$ 1,253,888	\$ 1,253,888	\$ 994,618
Total Expenditures	\$ -	\$ 855,373	\$ 1,456,571	\$ 683,922	\$ 1,253,888	\$ 1,253,888	\$ 994,618

% budget change

-20%

-14%

* as amended

**as of August 6, 2019

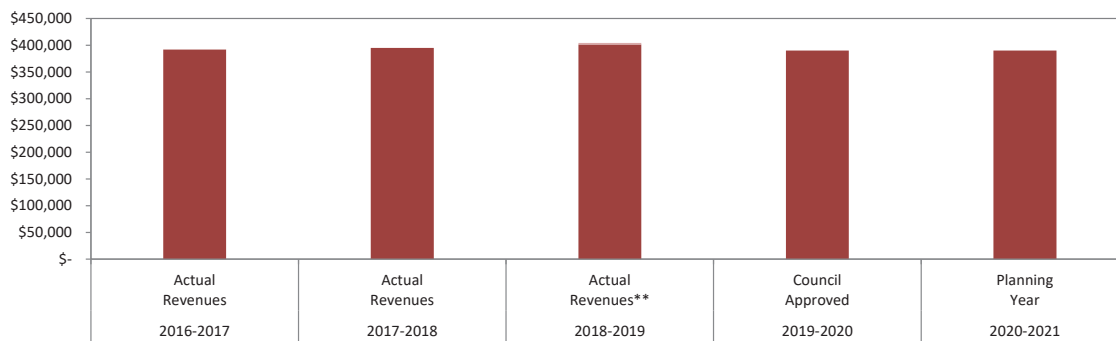
Additional \$5 Vehicle Tax (Transit) Revenue

	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020	2020-2021
	Actual Revenues	Actual Revenues	Council Approved*	Actual Revenues**	Manager Recommended	Council Approved	Planning Year
Fund 292							
Licenses	\$ 391,847	\$ 394,897	\$ 410,000	\$ 401,341	\$ 390,000	\$ 390,000	\$ 390,000
Investment Earnings	\$ 267	\$ 71	\$ 1,000	\$ 3,036	\$ -	\$ -	\$ -
Total Revenues	\$ 392,114	\$ 394,968	\$ 411,000	\$ 404,377	\$ 390,000	\$ 390,000	\$ 390,000
% budget change		1%		2%		-4%	

* as amended

** as of August 6, 2019

Additional \$5 Vehicle Tax - Transit Revenue



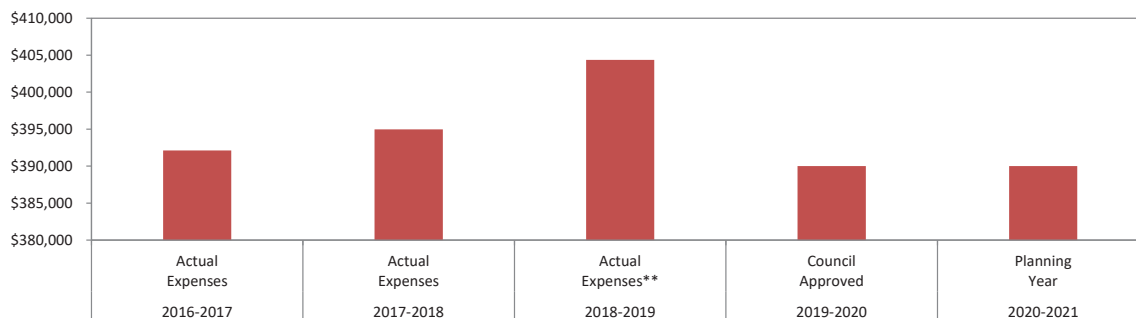
Additional \$5 Vehicle Tax (Transit) Expenditures

	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020	2020-2021
	Actual Expenses	Actual Expenses	Council Approved*	Actual Expenses**	Manager Recommended	Council Approved	Planning Year
By Department							
Transfer to Public Transit	\$ 392,114	\$ 394,969	\$ 411,000	\$ 404,378	\$ 390,000	\$ 390,000	\$ 390,000
Total Expenditures	\$ 392,114	\$ 394,969	\$ 411,000	\$ 404,378	\$ 390,000	\$ 390,000	\$ 390,000
% budget change		1%		2%		-4%	

* as amended

** as of August 6, 2019

Additional \$5 Vehicle Tax - Transit Expenditures



Additional \$5 Vehicle Tax - Transit

Mission Statement

N/A

Major Services Provided

Budget Unit serves as a Special Revenue Fund pass-through agent for funding dedicated to public transit.

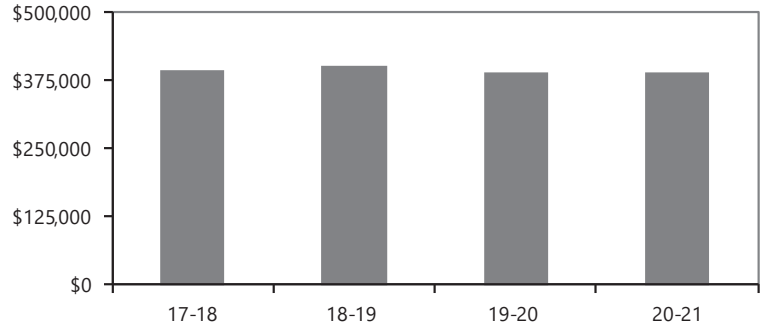
Organizational Chart Locator

Fund: 292 Additional \$5 Vehicle Tax – Transit

Functional Area: Transit

Budget Unit: **8200 Additional \$5 Vehicle Tax - Transit**

Budget Expenditure Trend



Personnel Summary

Fiscal Year	FTE
16-17	0
17-18	0
18-19	0
19-20 Request	0

Budget by Category

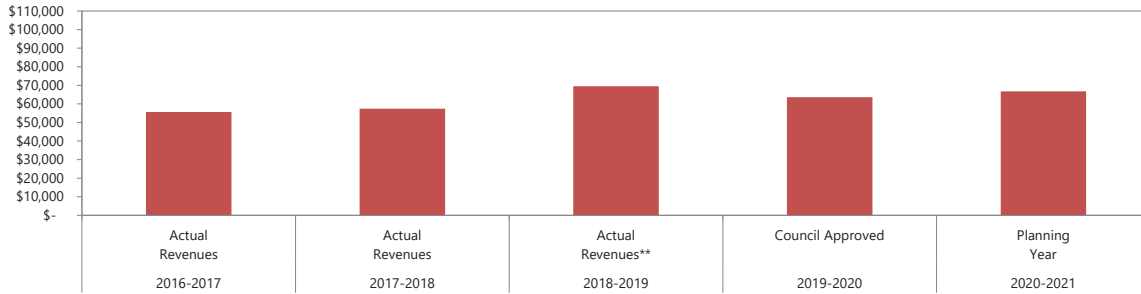
	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020	2020-2021
	Actual	Actual	Council	Actual	Manager	Council	Planning
Budget Unit #: 8200	Expenses	Expenses	Approved*	Expenses**	Recommended	Approved	Year
Transfers	\$ 392,114	\$ 394,969	\$ 411,000	\$ 404,378	\$ 390,000	\$ 390,000	\$ 390,000
Total Expenditures	\$ 392,114	\$ 394,969	\$ 411,000	\$ 404,378	\$ 390,000	\$ 390,000	\$ 390,000
% of budget change		1%		2%		-5%	
* as amended							
**as of August 6, 2019							

Market Rate Units Fund Revenues

	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020	2020-2021
	Actual Revenues	Actual Revenues	Council Approved*	Actual Revenues**	Manager Recommended	Council Approved	Planning Year
Fund 350							
Housing Revenue	\$ 55,631	\$ 57,460	\$ 69,540	\$ 69,540	\$ 63,567	\$ 63,567	\$ 66,745
Total Revenue	\$ 55,631	\$ 57,460	\$ 69,540	\$ 69,540	\$ 63,567	\$ 63,567	\$ 66,745
% budget change		3.3%		21%		-9%	

*as amended **as of August 6, 2019

Municipal Service District Revenue Trend

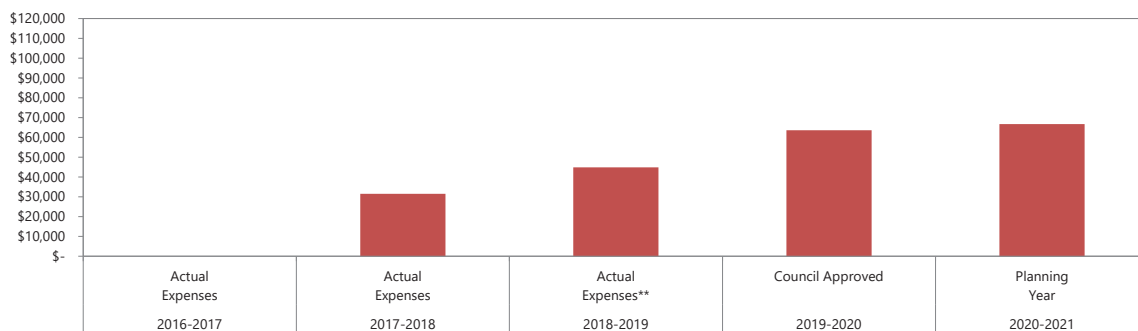


Market Rate Units Fund Expenditures

	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020	2020-2021
	Actual Expenses	Actual Expenses	Council Approved*	Actual Expenses**	Manager Recommended	Council Approved	Planning Year
Budget Unit							
Market Rate Units Fund	\$ -	\$ 31,476	\$ 69,540	\$ 44,911	\$ 63,567	\$ 63,567	\$ 66,745
Total Expenditures	\$ -	\$ 31,476	\$ 69,540	\$ 44,911	\$ 63,567	\$ 63,567	\$ 66,745
% budget change				43%		-9%	

* as amended
**as of August 6, 2019

Market Rate Units Expenditure Trend



Market Rate Units

Mission Statement

The City of Concord's Housing Department serves low-income families for whom conventional housing is unaffordable. Our mission is to provide these families with decent, safe, and sanitary housing while supporting their efforts to achieve economic independence and self-sufficiency.

Major Services Provided

- Decent, Safe, and Sanitary Housing for our Citizens
- Affordable Housing
- Property Maintenance and Grounds
- Public Image

Organizational Chart Locator

Fund: 350 Market Rate Units

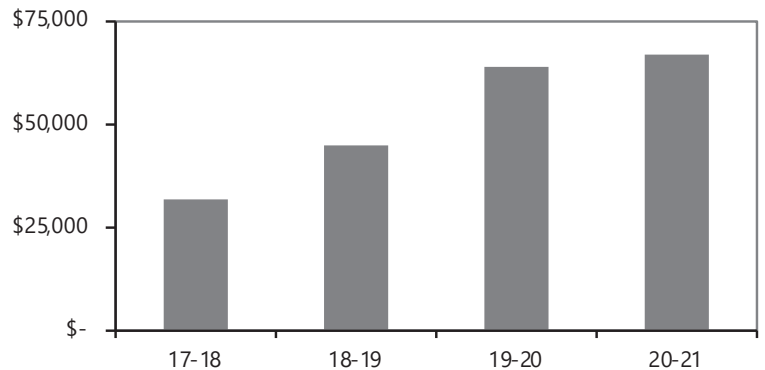
Functional Area: Public Housing

Budget Unit: **3500 Market Rate Units**

Personnel Summary

Fiscal Year	FTE
16-17	0
17-18	0
18-19	0
19-20 Request	0

Budget Expenditure Trend



FY 18-19 Major Accomplishments

- Maintain housing stock above quality requirements.

FY 19-20 Budget Highlights

- Maintain housing stock above quality requirements.
- Continue to explore new funding through grant opportunities being made available both locally, state, and nationally.

Steps/Programs to Enhance Performance

- Provide decent, safe, and sanitary housing in good repair – in compliance with program uniform physical condition.
- Promote fair housing and the opportunity for families of all races, ethnicities, national origins, religions, ethnic backgrounds, and with all types of disabilities, to participate in the public housing program and its services.
- Attain and maintain a high level of standards and professionalism in day-to-day management of all program components.
- Increase Market Rate Units stock by exploring new opportunities and developing innovative ways to encourage more units.

Performance Summary

Major Service Area	Performance Goal	Performance Measure	Measure Type	FY18 Actual	FY19 Obj.	FY19 Year-End	FY20 Obj.	Industry Benchmark
Accounting	Provide accurate financial information, in a timely manner, to the City and the Department of Housing & Urban Development to comply with local/state/federal laws, governmental accounting, & regulatory requirements.	% of Tenant Accounts Collected	Effectiveness	100%	100%	99%	100%	98%

Budget by Category

Budget Unit#: 3500	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020	2020-2021
	Actual Expenses	Actual Expenses	Council Approved*	Actual Expenses**	Manager Recommended	Council Approved	Planning Year
Operations - Control	\$ -	\$ 470	\$ 29,534	\$ 4,905	\$ 32,561	\$ 32,561	\$ 35,739
Transfers	\$ -	\$ 31,006	\$ 40,006	\$ 40,006	\$ 31,006	\$ 31,006	\$ 31,006
Total Expenditures	\$ -	\$ 31,476	\$ 69,540	\$ 44,911	\$ 63,567	\$ 63,567	\$ 66,745

% budget change

43%

-9%

* as amended

**as of August 6, 2019